

#### AGENDA

#### SPECIAL MEETING SAN JOAQUIN COUNTY EMPLOYEES RETIREMENT ASSOCIATION BOARD OF RETIREMENT THURSDAY, OCTOBER 10, 2024 AT 8:00 AM

Location: Wine and Roses - Garden Ballroom 2505 Turner Road, Lodi, CA 95242

Persons who require disability-related accommodations should contact SJCERA at (209) 468-9950 or ElainaP@sjcera.org at least forty-eight (48) hours prior to the scheduled meeting time.

- 1.0 ROLL CALL
- 2.0 PLEDGE OF ALLEGIANCE

#### 3.0 WELCOME AND INTRODUCTION OF PARTICIPANTS

- 4.0 OVERVIEW OF SJCERA ASSET ALLOCATION, RETURN AND RISK, GOALS AND OBJECTIVES
  - 4.01 Presentation by David Sancewich of Meketa Investment Group

03

#### 5.0 KEYNOTE SPEAKER - THE STATE OF THE WORLD IN 2024 AND BEYOND

5.01 Presentation by Jamie Weinstein - Managing Director, Portfolio Manager, PIMCO 29

#### 6.0 PRIVATE MARKET INVESTING

Private Equity, Infrastructure - What's Next and Where are the Markets Today? Have the Private Markets Bottomed out?

**6.01** Moderator Paris Ba of SJCERA with panelists: Judy Chambers of Meketa, Tom Casarella of Oaktree, Brooke Coburn of Capital Meridian, and James Berner of Blackrock

#### 7.0 REAL ESTATE

What Lies Ahead in Real Estate and Where are the Opportunities? What is the Future for Vacant Office Buildings? What are some Emerging Market Constraints in Real Estate?

**7.01** Moderator Ryan Farrell of Meketa with panelist: Ronnie Gul of Mesa West, Kosta 57 Karmaniolas of Prologis and Kyle Elfers of Principal

#### 8.0 MANAGER DEBATE: IN A CLASSIC DEBATE FORMAT

Watch Teams of Managers Debate Various Topics

**8.01** Moderator David Sancewich of Meketa and panelists: Rob Kostow of HPS, Brooks Monroe of Invesco, and George Bruce of PE Diversified

#### 9.0 INFLATION AND STAGFLATION

When will it Stop and What does it Mean? The Global Economy has been Faced with Historically High Inflation that has Leveled off, but Slower Economic Growth is now a Reality. What Investment Trends Make Sense Given the Flat/Falling Interest Rates?

**9.01** Moderator Paola Nealon of Meketa with panelist: David Aspell of Mt. Lucas, Christopher Miller of Neuberger-Berman, and Matthew Novac of Loomis

#### **10.0 OPEN DISCUSSION AND RECAP**

Led by David Sancewich of Meketa

- 10.01 Comments from the Board of Retirement
- 10.02 Comments from the Public

#### **11.0 ADJOURNMENT**

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October 2024

## SJCERA Overview

BOSTON CHICAGO LONDON MIAMI NEW YORK PORTLAND SAN DIEGO

MEKETA.COM



SJCERA Overview

#### The Defined Benefit Pension Equation

**Essential Equation for Pension Funds:** 

C + I = B + E

- C = Contributions (by Employers and Employees)
  - I = Interest (investment return appreciation/income)
- B = Benefits
- E = Expenses

## Work Together as Strategic Partners



## **Capital Markets Review**

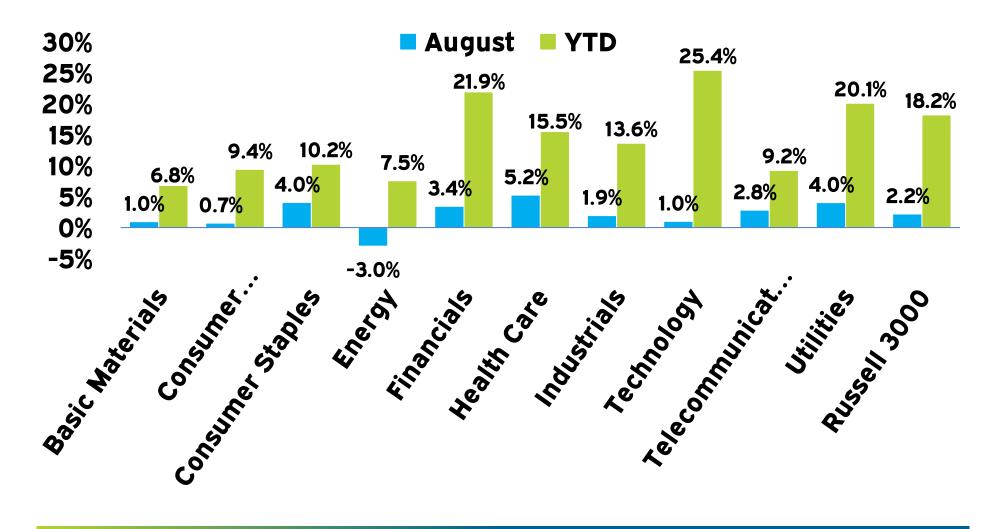


# Domestic Equity (August 2024)

	August (%)	<b>QTD</b> (%)	YTD (%)	1 YR (%)	3 YR (%)	5 YR (%)
S&P 500	1.4	2.6	18.3	26.2	9.1	15.7
Russell 3000	1.2	3.1	17.0	25.3	7.6	15.0
Russell 1000	1.4	2.8	17.5	25.8	8.0	15.3
R1000 Growth	0.9	-0.8	19.8	30.3	8.7	18.8
R1000 Value	1.8	7.0	14.1	20.0	6.8	11.0
Russell 2000	-2.2	7.8	9.6	18.0	0.3	9.5
R2000 Growth	-1.9	6.2	10.9	17.4	-2.3	8.2
R2000 Value	-2.5	9.4	8.5	18.6	2.7	10.2



# Russell 3000 (August 2024)





# International Equity (August 2024)

Foreign Equity	August (%)	QTD (%)	YTD (%)	1 YR (%)	3 YR (%)	5 YR (%)
MSCI ACWI ex. US	3.1	2.5	10.9	18.0	2.3	7.7
MSCI EAFE	3.0	6.0	11.7	19.7	4.2	8.7
MSCI EAFE (Local)	0.2	0.9	12.1	16.6	7.5	9.7
MSCI EAFE Small Cap	1.4	7.2	7.7	15.6	-2.3	6.5
MSCI Emerging Mkt	1.2	1.5	9.1	13.7	-2.3	5.0
MSCI EM (Local)	-0.1	0.5	11.5	14.9	0.6	6.7
MSCI China	-0.4	-1.7	3.0	-4.9	-13.0	-3.5



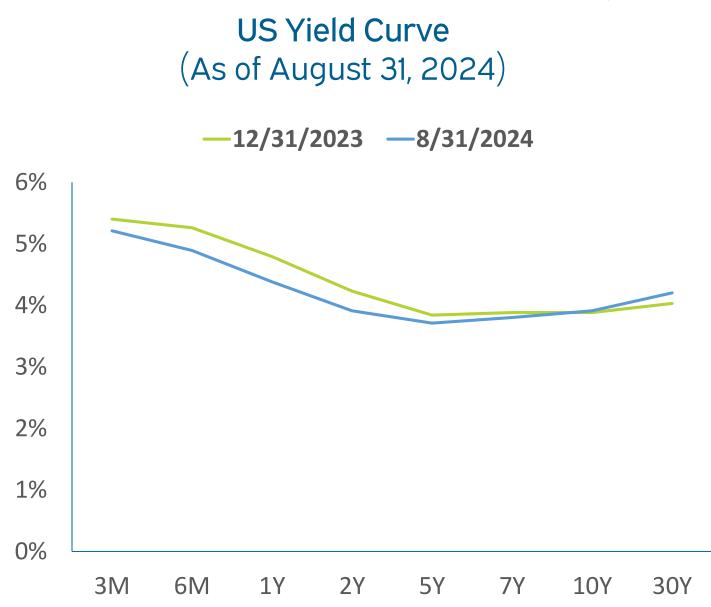
# Fixed Income(August 2024)

Fixed Income	Aug.	QTD	YTD	1 Y	3 Y	5 Y	Yield	Dur*
BB Universal	1.7	4.0	3.7	7.9	-1.8	0.3	4.7	6.0
BB Aggregate	1.7	4.1	3.3	7.3	-2.1	0.0	4.4	6.2
BB US TIPS	1.1	2.9	3.7	6.2	-1.3	2.0	4.0	6.9
BB HY	1.6	3.6	6.3	12.6	2.5	4.5	7.3	3.5





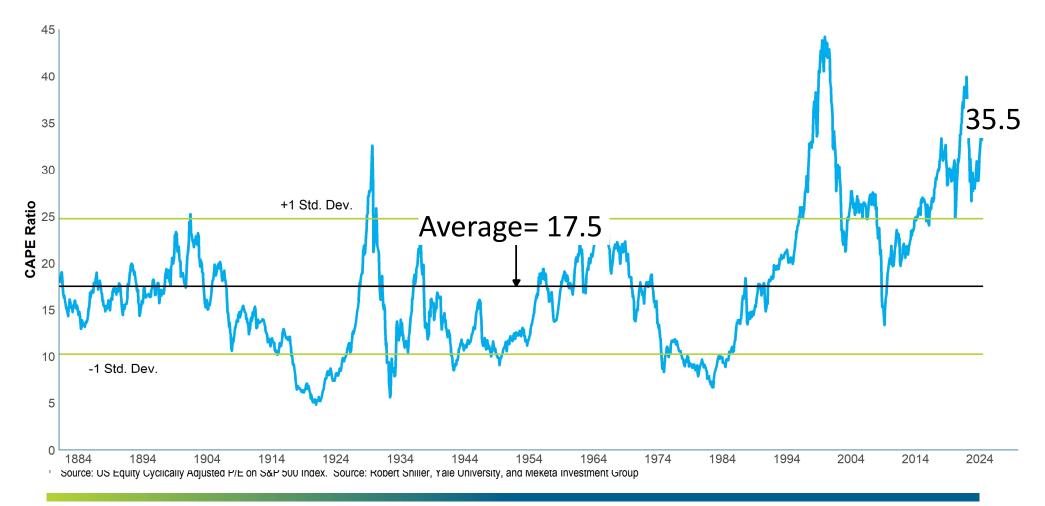
**Capital Markets Review** 





**Capital Markets Review** 

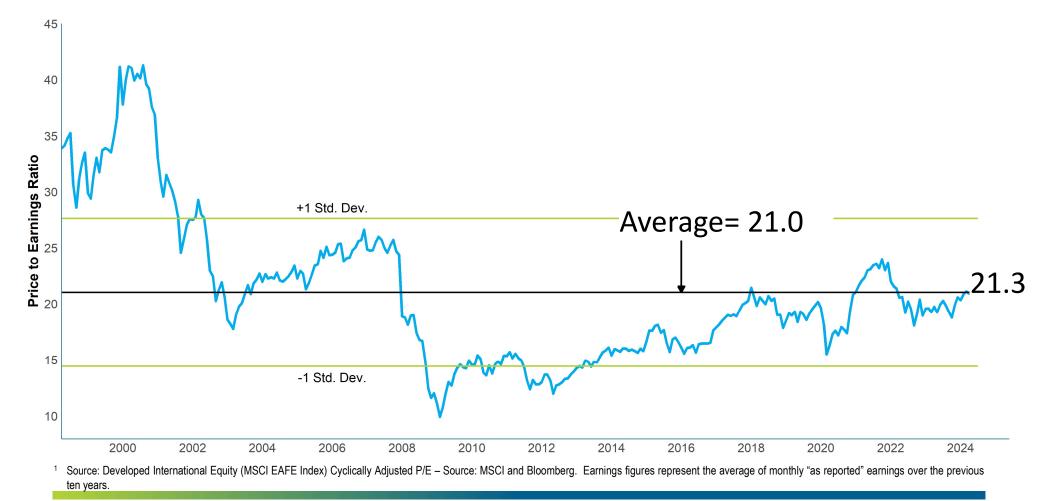
## US Equity Cyclically Adjusted P/E<sup>1</sup> (As of July 31, 2024)





**Capital Markets Review** 

## Developed International Equity Cyclically Adjusted P/E<sup>1</sup> (As of July 31, 2024)

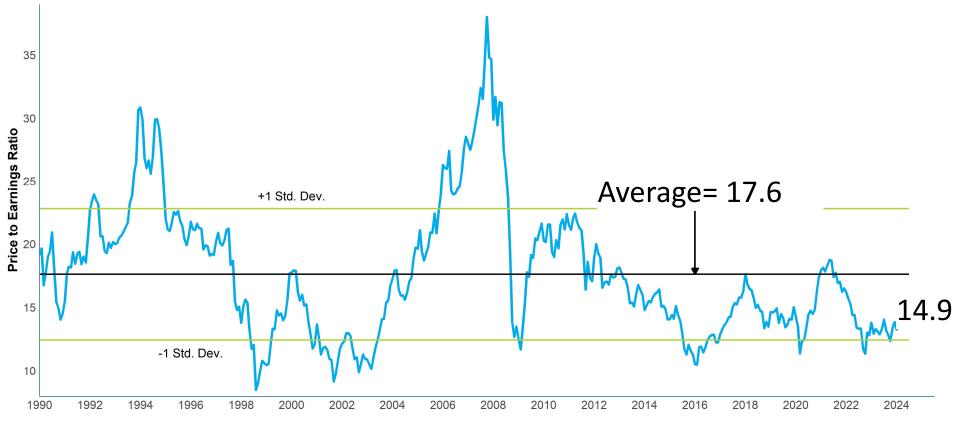


MEKETA INVESTMENT GROUP



**Capital Markets Review** 

## Emerging Market Equity Cyclically Adjusted P/E<sup>1</sup> (As of July 31, 2024)

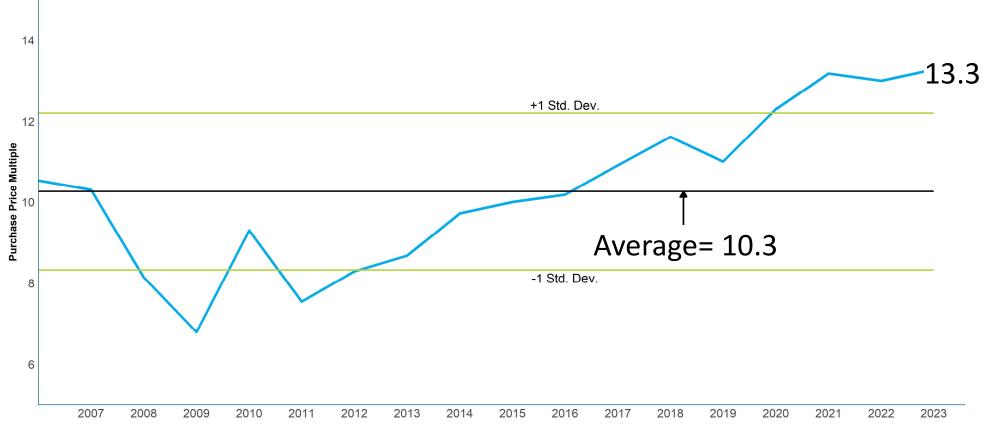


<sup>1</sup> Source: Emerging Market Equity (MSCI Emerging Markets Index) Cyclically Adjusted P/E – Source: MSCI and Bloomberg. Earnings figures represent the average of monthly "as reported" earnings over the previous ten years.



**Capital Markets Review** 

## Private Equity Multiples (As of July 31, 2024)

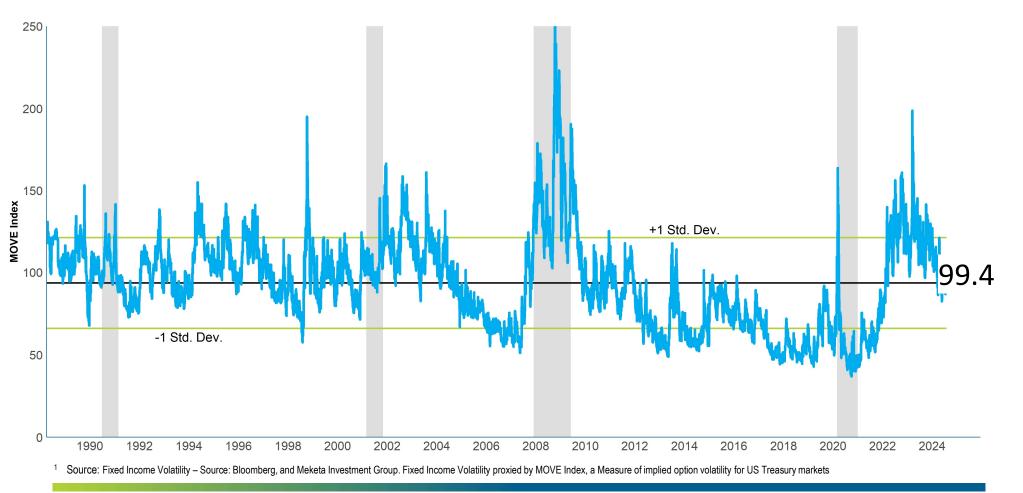


<sup>1</sup> Source: Private Equity Multiples – Source: S&P LCD Average EBITDA Multiples Paid in All LBOs.



**Capital Markets Review** 

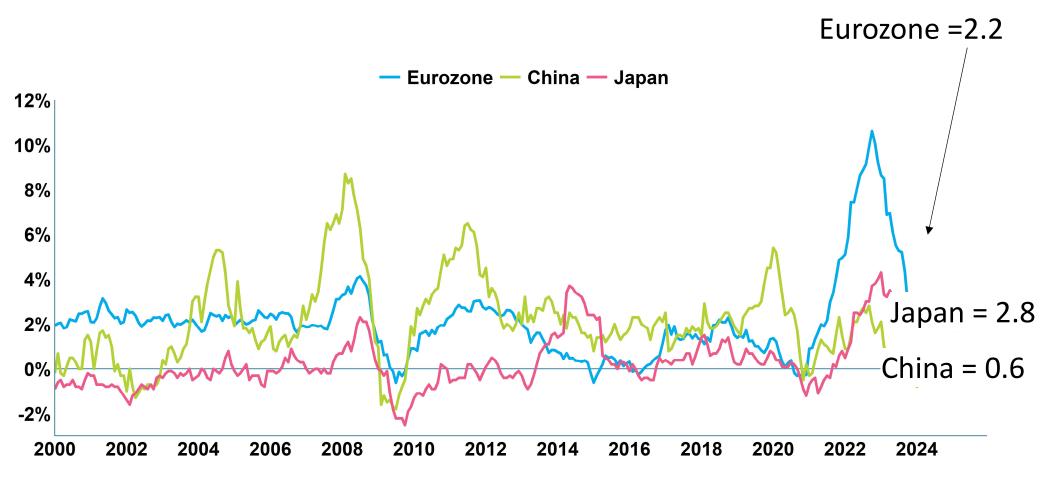
## Fixed Income Volatility<sup>1</sup> (As of August 31, 2024)





**Capital Markets Review** 

#### Inflation (CPI Trailing Twelve Months)

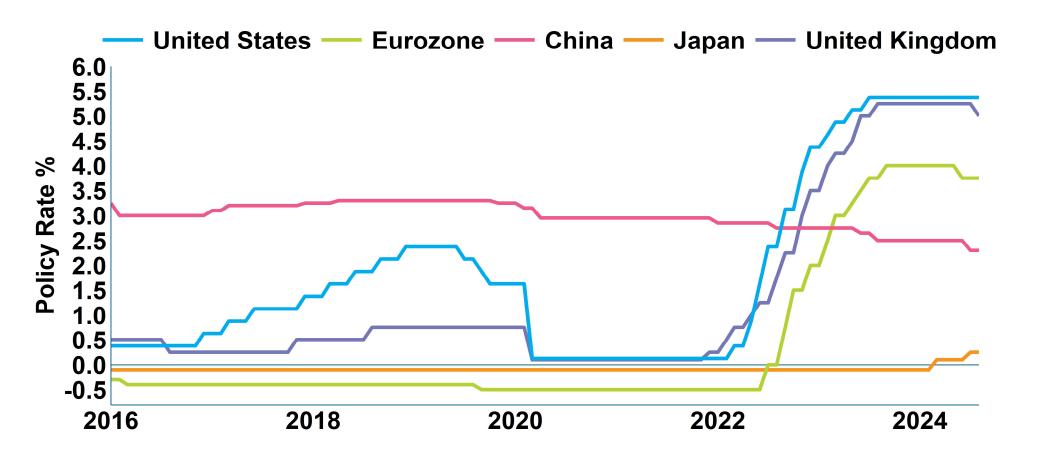


United States CPI and Eurozone CPI – Source: FRED. Japan CPI and China CPI - Source: Bloomberg. Data is as August 31, 2023. The most recent data for Japanese and Eurozone inflation is as of July 2023.



**Capital Markets Review** 

Inflation (Policy Response)



Source: Bloomberg. Policy rate data is as of September 15, 2023. China policy rate is defined as the medium-term lending facility 1 year interest rate. Balance sheet as % of GDP is based on quarterly data and is as of June 30, 2023.



Capital Markets Review

## Long-Term Outlook – 10/20 -Year Annualized Expected Returns

Asset Class	Horizon 10-Year Average (%)	Meketa 10-Year (%)	Horizon 20-Year Average (%)	Meketa 20-Year (%)
Cash	3.7	2.4	3.4	2.5
TIPS	4.4	4.3	4.3	4.7
US Core Bonds	4.9	4.6	4.9	4.8
US HY Bonds	6.1	6.5	6.4	6.8
EM Debt	6.2	6.3	6.3	6.2
Private Debt	8.3	9.2	8.4	9.2
US Equity (LC)	6.5	6.9	7.0	8.5
Dev. Non-US Equity	7.1	7.7	7.5	8.9
EM Non-US Equity	7.7	7.6	8.2	8.9

<sup>1</sup>The 10-year horizon included all 42 respondents, and the 20-year horizon included 27 respondents. Figures are based on Meketa's 2023 CMEs.



**Capital Markets Review** 

## Long-Term Outlook – 10/20 -Year Annualized Expected Returns (continued)

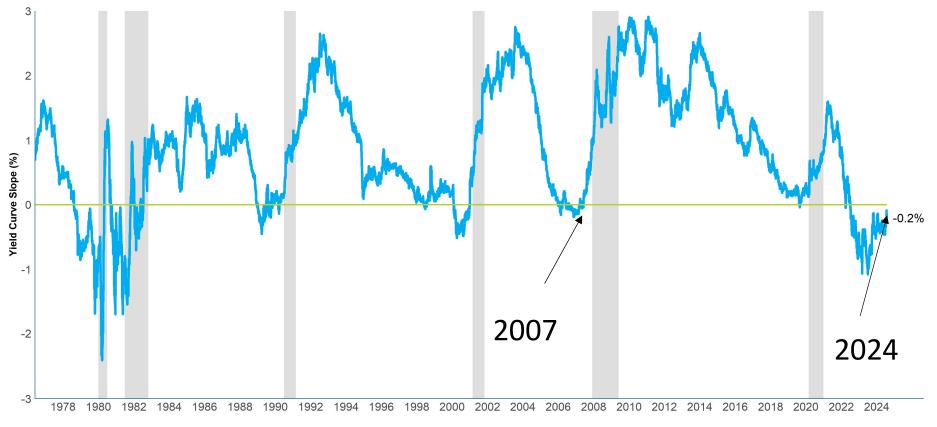
Asset Class	Horizon 10-Year Average (%)	Meketa 10-Year (%)	Horizon 20-Year Average (%)	Meketa 20-Year (%)
Private Equity	9.1	9.9	9.7	11.2
Real Estate	6.1	6.3	6.2	8.0
Infrastructure	7.3	7.4	7.4	9.0
Commodities	4.9	4.9	5.0	5.3
Hedge Funds	5.9	4.5	6.2	5.8
Inflation	2.4	2.4	2.4	2.8

<sup>1</sup>The 10-year horizon included all 42 respondents, and the 20-year horizon included 27 respondents. Figures are based on Meketa's 2023 CMEs.



**Capital Markets Review** 

# Yield Curve Slope (Ten Minus Two) (As of July 31, 2024)



Yield Curve Slope (Ten Minus Two) – Source: Bloomberg, and Meketa Investment Group. Yield curve slope is calculated as the difference between the 10-Year US Treasury Yield and 2-Year US Treasury Yield.



## **Asset Allocation**



**Asset Allocation** 

## SJCERA Structural Framework

High-Level Class	Mid-Level	Strategy	
	Aggressive Growth	PE / Non-Core RA	
		US Equity	
	Traditional Growth	Non-US Equity	
Broad Growth		REITS	
DI Udu GI Uwu I		Risk Parity	
	Ctabilized Create	Liquid Credit	
	Stabilized Growth	Private Credit	
		Core Real Assets	
	Principal Protection	Core Fixed Income	
Diversifying		Long Duration	
Strategies		Alt. Risk Premia	



#### **Asset Allocation**

## SJCERA Structural Framework

Strategic Classes	Current
Broad Growth	80.0
Aggressive Growth	16.0
Traditional Growth	34.0
Stabilized Growth	30.0
Risk Parity	6.0
Credit	15.0
Core Real Assets	9.0
Diversifying Strategies	20.0
Principal Protection	7.0
CRO	13.0
20 Year Stats	Current
Expected Rtn	8.4
Average SD	11.5



## **Investment Performance**



**Investment Performance** 

# 2023 Calendar Year Performance (Net of Fees)

	Quarter	1-Year	3-Year	5-Year	10-Years
SJCERA	5.0	9.1	4.8	7.2	5.3
Median Peer*	6.6	11.4	4.5	8.3	6.3
S&P 500	11.7	20.8	11.0	14.3	12.6
MSCI EAFE	10.4	10.0	4.6	6.9	4.8
MSCI EM	7.9	-2.9	-7.5	1.0	2.9
BB Agg	6.8	2.1	-3.2	0.8	1.6
Cash	1.3	5.1	2.2	1.9	1.3

\* The Investment Metrics Total Fund Public Universe > \$1 Billion, net of fees



# August 2024 Performance (Net of Fees)

Prelir	ninary	Month	ly Flas	sh Rep	ort (Net)	-
	YTD	1-Y	3 Y	5 Y	SI Rtn	SI
Total Plan	7.9	11.5	3.9	6.7	7.6	Apr-90
Policy Benchmark	9.7	14.2	4.7	7.5	7.6	
<b>Difference</b> :	-1.9	-2.7	-0.7	-0.8	0.1	
75/25 Portfolio	12.6	19.6	3.7	9.6	7.1	
<b>Difference</b> :	-4.7	-8.1	0.3	-2.9	0.5	



## Disclaimer

Disclaimer

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SIGNIFICANT EVENTS MAY OCCUR (OR HAVE OCCURRED) AFTER THE DATE OF THIS REPORT AND THAT IT IS NOT OUR FUNCTION OR RESPONSIBILITY TO UPDATE THIS REPORT. ANY OPINIONS OR RECOMMENDATIONS PRESENTED HEREIN REPRESENT OUR GOOD FAITH VIEWS AS OF THE DATE OF THIS REPORT AND ARE SUBJECT TO CHANGE AT ANY TIME. ALL INVESTMENTS INVOLVE RISK. THERE CAN BE NO GUARANTEE THAT THE STRATEGIES, TACTICS, AND METHODS DISCUSSED HERE WILL BE SUCCESSFUL.

INFORMATION USED TO PREPARE THIS REPORT WAS OBTAINED FROM INVESTMENT MANAGERS, CUSTODIANS, AND OTHER EXTERNAL SOURCES. WHILE WE HAVE EXERCISED REASONABLE CARE IN PREPARING THIS REPORT, WE CANNOT GUARANTEE THE ACCURACY OF ALL SOURCE INFORMATION CONTAINED HEREIN.

CERTAIN INFORMATION CONTAINED IN THIS REPORT MAY CONSTITUTE "FORWARD - LOOKING STATEMENTS," WHICH CAN BE IDENTIFIED BY THE USE OF TERMINOLOGY SUCH AS "MAY," "WILL," "SHOULD," "EXPECT," "AIM", "ANTICIPATE," "TARGET," "PROJECT," "ESTIMATE," "INTEND," "CONTINUE" OR "BELIEVE," OR THE NEGATIVES THEREOF OR OTHER VARIATIONS THEREON OR COMPARABLE TERMINOLOGY. ANY FORWARD - LOOKING STATEMENTS, FORECASTS, PROJECTIONS, VALUATIONS, OR RESULTS IN THIS PRESENTATION ARE BASED UPON CURRENT ASSUMPTIONS. CHANGES TO ANY ASSUMPTIONS MAY HAVE A MATERIAL IMPACT ON FORWARD LOOKING STATEMENTS, FORECASTS, PROJECTIONS, VALUATIONS, OR RESULTS, VALUATIONS, OR RESULTS IN THIS PRESENTATIONS, OR RESULTS. ACTUAL RESULTS MAY THEREFORE BE MATERIALLY DIFFERENT FROM ANY FORECASTS, PROJECTIONS, VALUATIONS, OR RESULTS. IN THIS PRESENTATION.

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# ΡΙΜΟΟ

## SJCERA Manager Roundtable

October 10, 2024

For professional and qualified investor use only

A company of **Allianz** (1)

### Agenda

1	The public sector defined benefit landscape
2	Economic outlook
3	Investment implications
4	Summary



# The public sector defined benefit landscape

#### Public Pension Plan Funding – 100 Largest US Public Pension plans

Funded ratios bounced back in 2023 following a drawdown in 2022

#### 100% 95% 90% 85% 2023 Avg: 78% 80% 75% 70% 65% 60% 2016 2005 2006 2008 2009 2010 2012 2013 2014 2015 2018 2019 2001 2002 2003 2004 2007 2011 2017 2020 2021 2022 2023 Median — Average

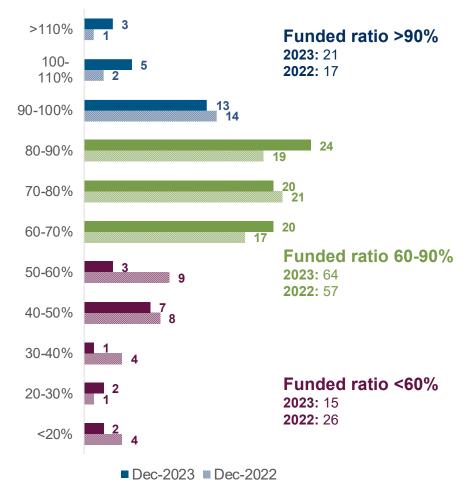
#### Public plan funded ratios over time

#### As of 31 December 2023

SOURCE: Public Plans Data - Center for Retirement Research at Boston College, MissionSquare Research Institute, National Association of State Retirement Administrators and the Government Finance Officers Association, Milliman Public Pension Funding Index.

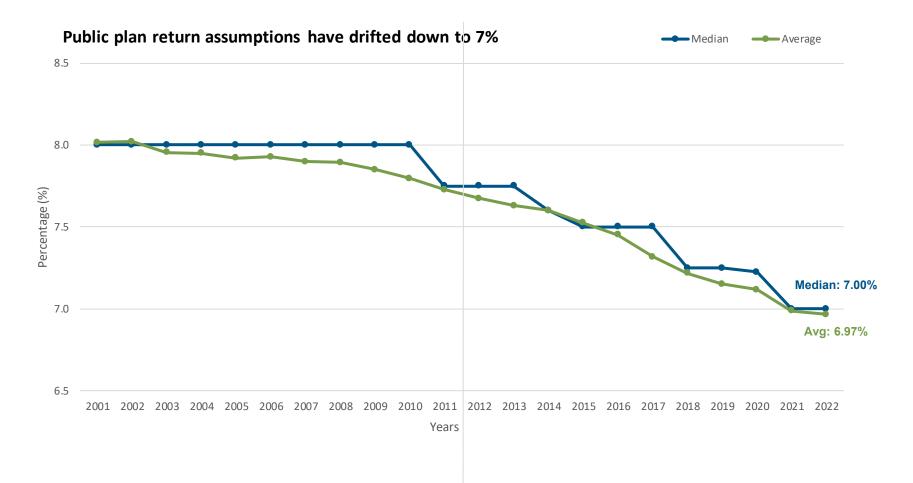
Data for 2001-2022 is based on Public Plans Data. Data for 2023 is based on the Milliman Public Pension Funding Index. Funded status is estimated as market value of assets divided by present value of liabilities. Refer to Appendix for additional index and risk information.

#### Distribution of plan funded ratios



As of 31 December 2023 SOURCE: Milliman Public Pension Funding Index. Refer to Appendix for additional index and risk information.

#### Estimated return for the average public plan is now close to 7%



SOURCE: Public Plans Data - Center for Retirement Research at Boston College, MissionSquare Research Institute,

National Association of State Retirement Administrators and the Government Finance Officers Association

As of 31 December 2023. Source: PIMCO, RVK, Hypothetical performance for illustrative purposes only. Hypothetical performance is not based on actual results, has certain inherent limitations and should not be relied upon as the sole basis for making an investment decision. Investors should carefully review the appendix for additional, important information about hypothetical performance.

Global Equity: MSCI ACWI Index, Core Bonds: BBG US Agg Index, Private Equity: Private Equity Model, Private Credit: Private Corporate Credit Model, Hedge Funds: HFRI Fund Weighted Composite Index, Real Estate: Private Value-Add Real Estate Model, Cash: ICE BofAML 3M US T-Bill Index. Model risk factor exposures are based on analysis of historical index data, third party academic research and/or qualitative inputs from senior PIMCO investment professionals.

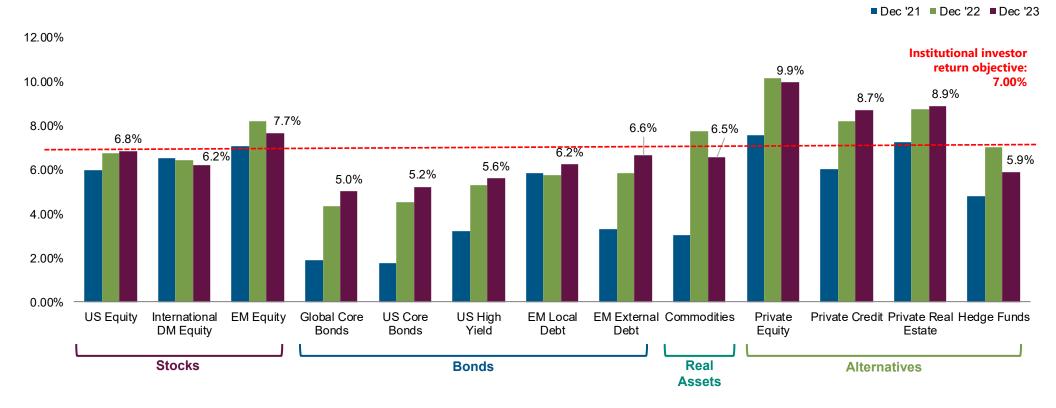
<sup>1</sup>Unless otherwise specified, return estimates are an average annual return over a 5-year horizon. Please refer to the appendix for additional information on estimated returns.

<sup>2</sup>Average public plan asset allocation is based on RVK survey data as of 30 June of each year.

Refer to Appendix for additional hypothetical performance, index, investment strategy, portfolio analysis and risk information.

#### ΡΙΜΟΟ

#### Multiple asset classes continue to offer projected returns greater than 7%



#### PIMCO estimated long-term capital market assumptions across key assets vs. institutional return objectives<sup>1</sup>

SOURCE: PIMCO, PIMCO Capital Market Assumptions represent 5-year estimates. Hypothetical performance for illustrative purposes only. Hypothetical performance is not based on actual results, has certain inherent limitations and should not be relied upon as the sole basis for making an investment decision. Investors should carefully review the appendix for additional, important information about hypothetical performance.

<sup>1</sup> For indices, PIMCO return estimates are based on the product of risk factor exposures and projected risk factor premia. The projections of risk factor premia rely on historical data, valuation metrics and qualitative inputs from senior PIMCO investment professionals.

US Equity: S&P 500 Index, International DM Equity: MSCI World ex US Index, EM Equity: MSCI Emerging Markets Index, Global Core Bonds: Bloomberg Global Aggregate Index (FX-Hedged), US Core Bonds: Bloomberg US Aggregate Index, US High Yield: Bloomberg US High Yield Index, EM Local Debt: JP Morgan GBI-EM Global Diversified Index, EM External Debt: JP Morgan EMBI Global Index, Commodities: Bloomberg Commodity Total Return Index, Private Equity: Model, Private Equity Model, Private Corporate Credit Model, Private Real Estate: Private Value-Add Real Estate Model, Hedge Funds: HFRI Fund Weighted Composite Index. Model risk factor exposures are based on analysis of historical index data, third party academic research and/or qualitative inputs from senior PIMCO investment professionals.

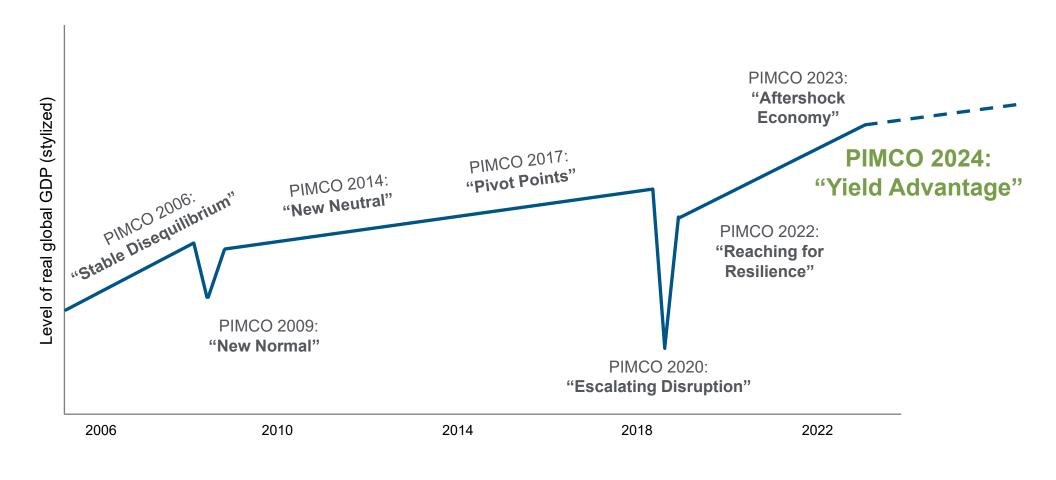
Refer to Appendix for additional hypothetical performance, index, investment strategy, model, portfolio analysis, return assumption and risk information.

#### ΡΙΜΟΟ

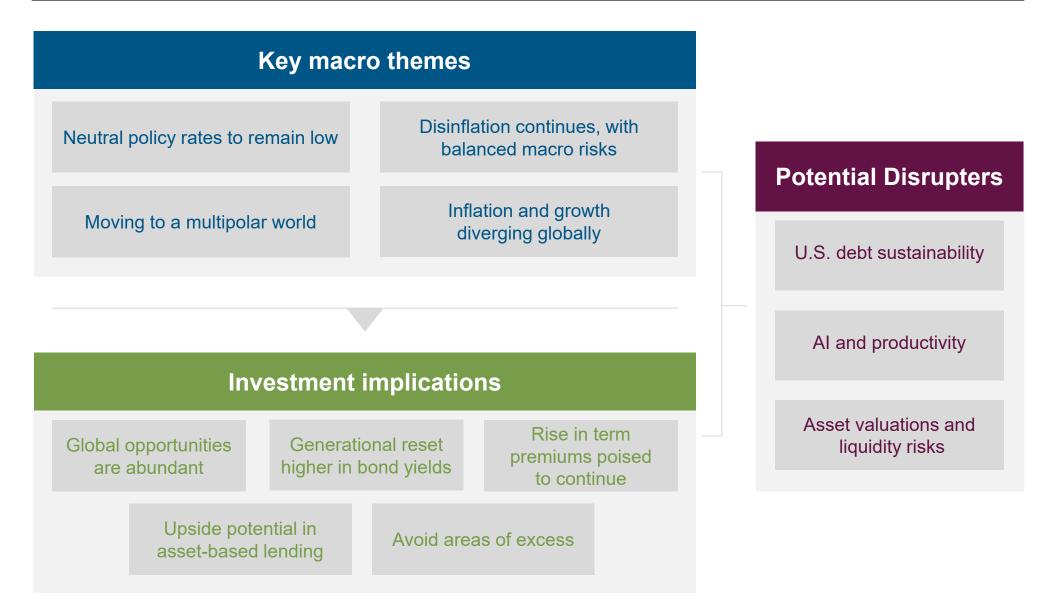


# Economic outlook

#### **PIMCO's secular outlook:** *A compass to navigate global markets over the next five years*



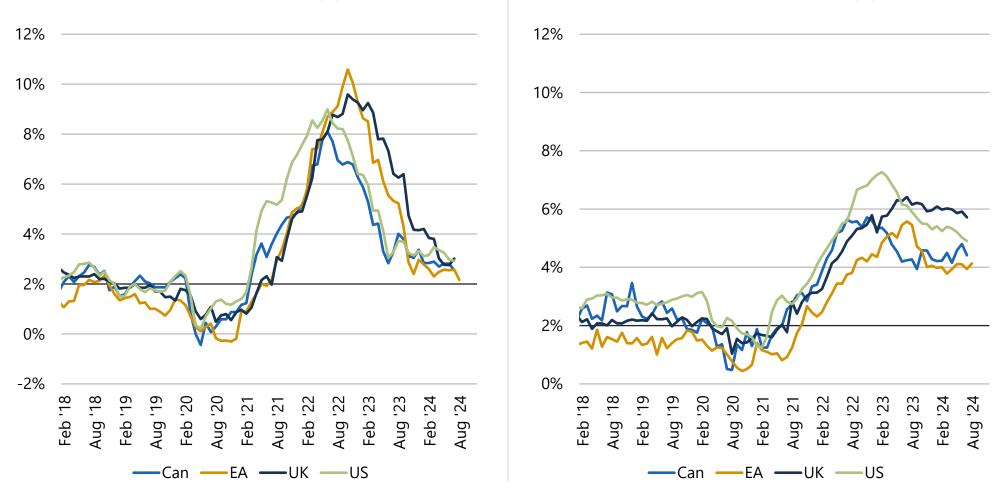
# Yield advantage: Key macro themes and investment opportunities



Source: PIMCO. As of June 2024.

# Developed market inflation is back in the "two-point-something" zone

Super core inflation measures remain elevated but should moderate as labor markets soften



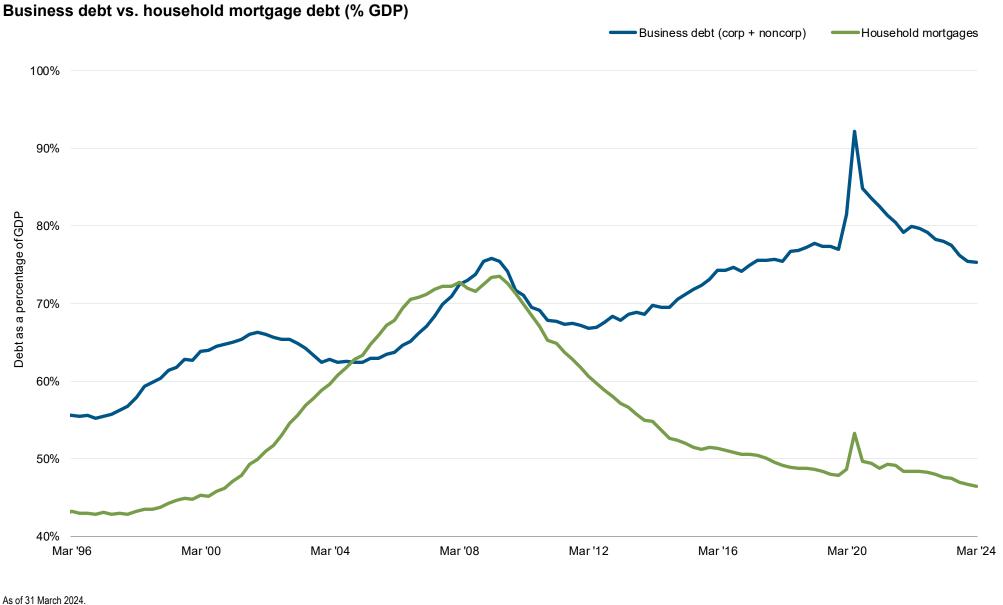
Core Services Inflation (y/y)

Headline Inflation (y/y)

As of August 2024. Source: PIMCO, BLS, BEA, ECB, Eurostat, ONS. Refer to Appendix for additional correlation and risk information.

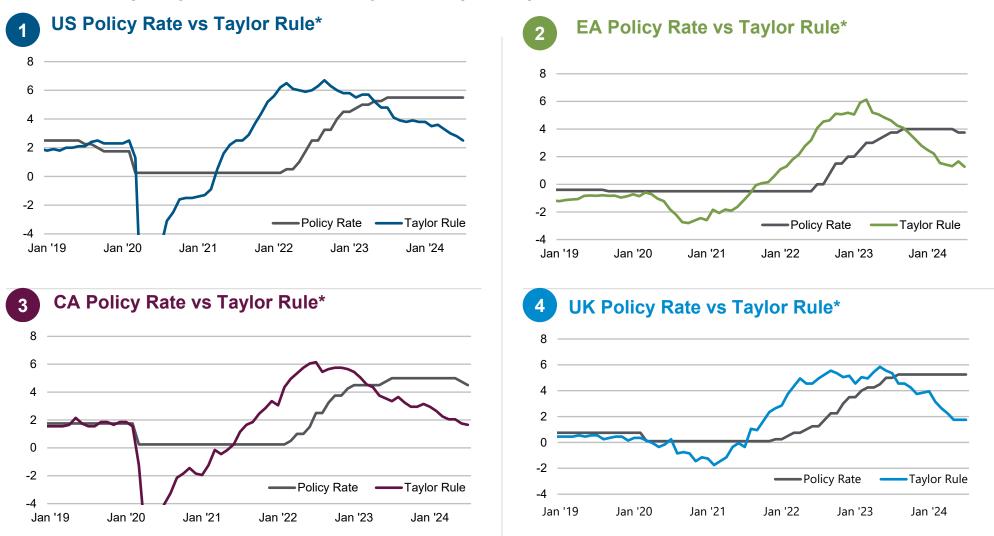
## ΡΙΜΟΟ

# Leverage divergence: U.S. households paid down debt, while non-financial business debt rose



# **Global central banks have room to cut**

Central bank policy rates are above Taylor Rule prescriptions



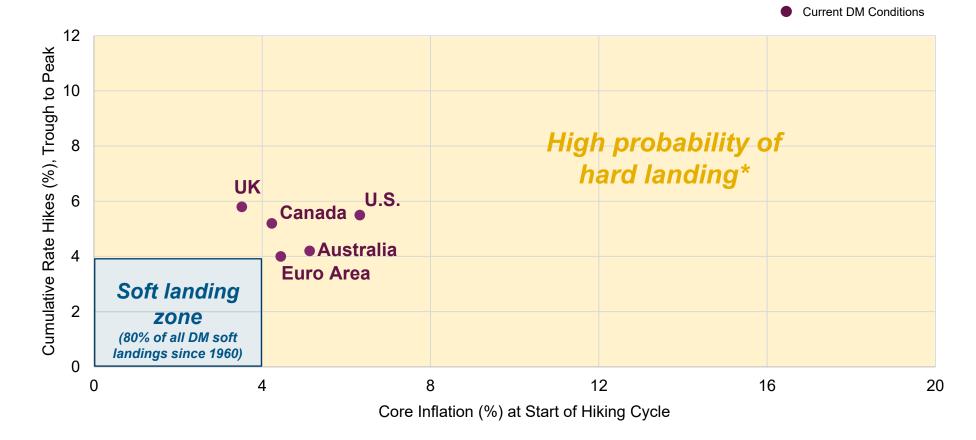
As of August 2024

Source: Haver, PIMCO calculations.

\*Taylor Rules are based on a 1 coefficient for the inflation term and 0.5\*(2 Okun's law)=1 for the unemployment gap. The nominal neutral rate is assumed to be the peak of the hiking cycle preceding the pandemic. U\* is assumed to be the average unemployment rate at the peak policy rate of the pre-COVID cycle. Refer to Appendix for additional correlation and risk information.

# The hard truth about soft landings: Recessions are difficult to avoid

During periods of elevated inflation and aggressive central bank tightening, soft landings are rare



Developed market (DM) inflation, rate hikes and recession

\*Hard landing (recession) is defined as having at least 2 guarters of seguential economic contraction, which occurs at some point within 4-years of the start of a rate hiking cycle. Soft landings are everything else.

As of 29 September 2023. Source: Haver, PIMCO Calculations. Countries used in the study for all DM landings since 1960 include: AU, BE, CA, FR, GE, IT, JP, NE, NZ, ES, SW, SE, UK, US. Before the EA was formed we use country specific policy rates. After the EA we use the ECB refi rate.\*Sample includes rate hiking cycles of at least 50bps cumulatively over 1-year, 14 developed market countries, from 1960 to today.

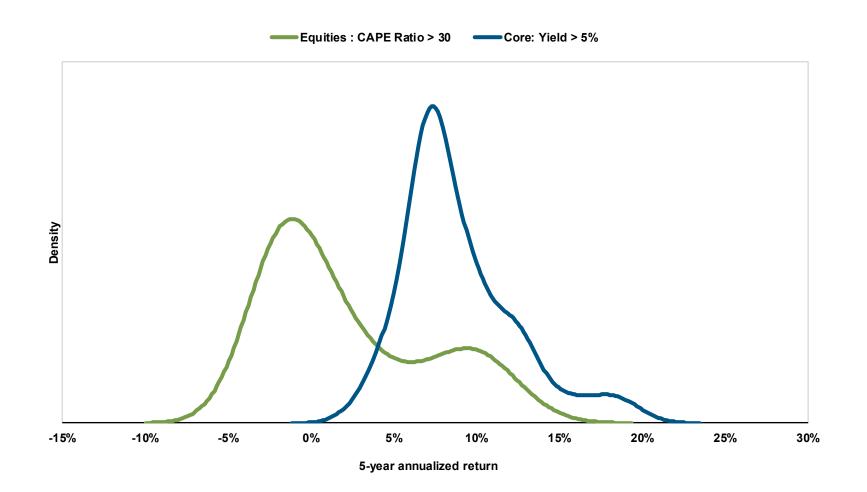
Refer to Appendix for additional forecast, outlook and risk information.

## PIMCO



# Investment implications

# Fixed income vs. equities: In these environments, high quality core bonds can deliver returns similar to equities, but with potentially lower volatility



Historically, current starting conditions for Equities and Core (CAPE > 30, Core yield > 5%) have led to better 5-year forward returns for Core

As of 31 August 2024. SOURCE: PIMCO, Bloomberg. For illustrative purposes only.

Chart uses data back to January 1973. Core refers to the Bloomberg U.S. Aggregate Index. CAPE refers to cyclically adjusted price-to-earnings ratio for the S&P 500.

There can be no guarantee that the trends mentioned above will continue. Statements concerning financial market trends are based on current market conditions, which will fluctuate.

# **Agency MBS: Valuations are Historically Cheap**

Agency MBS spreads have widened meaningfully and are near historical wides



#### Agency MBS: Volatility-Adjusted Spreads vs. DWE

#### For illustrative purposes only.

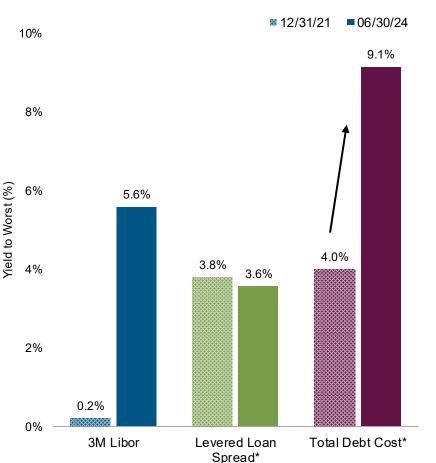
As of 31 August 2024. SOURCE: Bloomberg, PIMCO.

"Rich" and "Cheap" defined as 1 standard deviation from average OAS. "2x Rich" and "2x Cheap" defined as 2 standard deviations from average OAS. The terms "cheap" and "rich" as used herein generally refer to a security or asset class that is deemed to be substantially under- or overpriced compared to both its historical average as well as to the investment manager's future expectations. There is no guarantee of future results or that a security's valuation will ensure a profit or protect against a loss. Duration Weighted Exposure (DWE%) is the percentage weight of each sector's contribution to the overall duration of the fund. Refer to Appendix for additional index, OAS, portfolio structure and risk information.

## ΡΙΜΟΟ

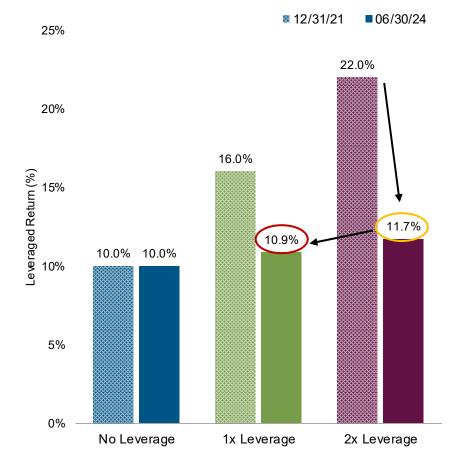
# Higher interest rate environment a tailwind for private debt

Increased borrowing costs make buyout deals less attractive but private debt more attractive



## Borrowing costs have increased 2x since 2021

# Hitting a 15% levered return is challenged by higher cost and reduced availability of leverage



As of 30 June 2024. SOURCE: PIMCO

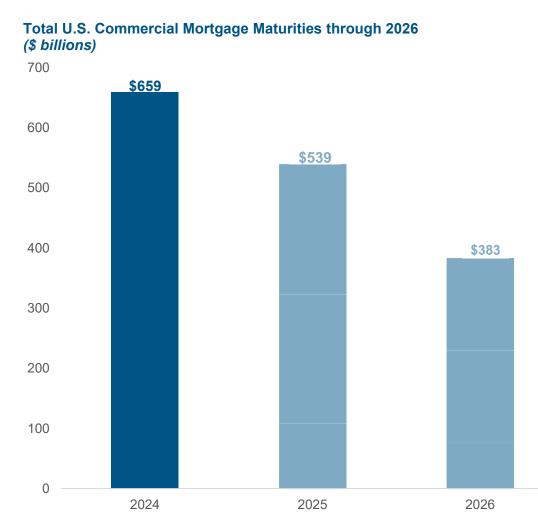
\*Levered Loan Spread is the Spread of Morningstar LSTA Levered Loan Index. Total Debt Cost is 3M Libor plus Levered Loan Spread.

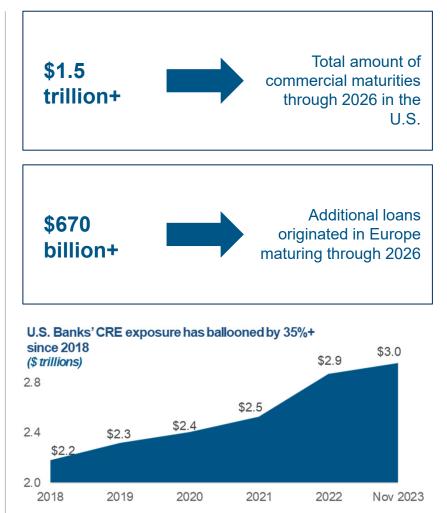
There can be no guarantee that the trends above will continue. Past performance is not indicative of future results. Statements concerning financial market trends are based on current market conditions, which will fluctuate. The information herein is for illustrative purposes only and is not a guarantee or indicator of how any PIMCO strategy or product has performed historically or will perform in the future. Refer to Appendix for additional investment strategy, index, outlook and risk information.

ΡΙΜΟΟ

# Bank retrenchment – a regime change in the extension of capital

Significantly elevated maturity levels in coming years as banks look to trim exposure could create opportunities for private lenders





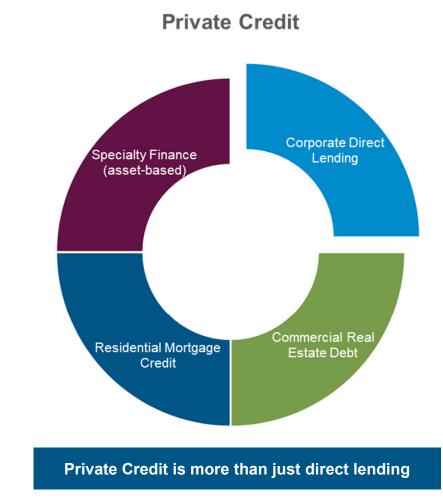
As of 30 September 2023. Source: PIMCO, MBA, Newmark Research, JLL. For illustrative purposes only. There is no guarantee that these trends will continue.

Refer to Appendix for additional outlook and risk information.

## Investors may consider seeking diversified private credit allocations

Like fixed income allocations, diversify private credit



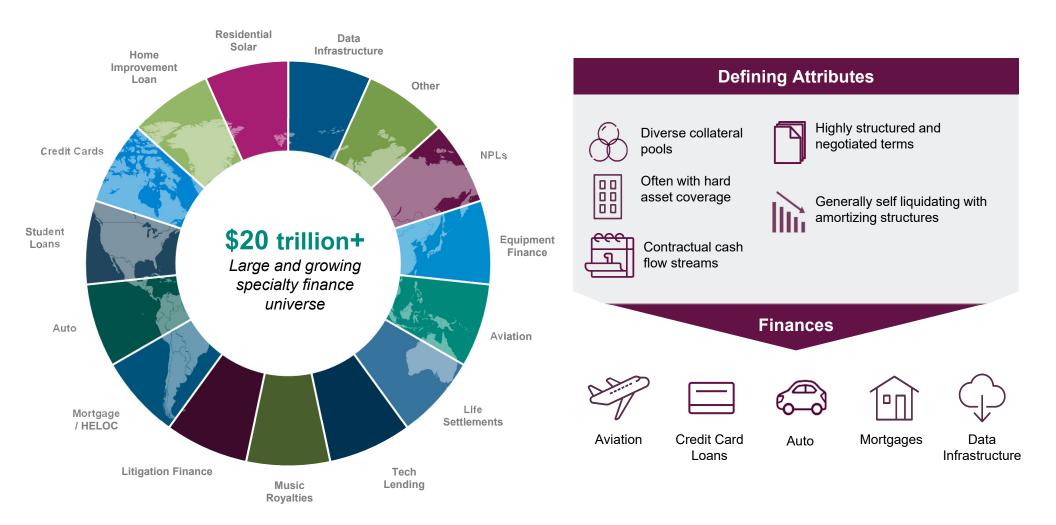


SOURCE: PIMCO. As of 31 July 2024.

The views described above reflect PIMCO's opinions and are subject to change. Statements concerning financial market trends are based on current market conditions, which will fluctuate. There can be no guarantee that the trends above will continue. Refer to Appendix for outlook and risk information.

## ΡΙΜΟΟ

# Specialty finance is highly diversified and diversifying to direct lending



#### As of 30 June 2024. SOURCE: PIMCO

For illustrative purposes only. The views and expectations expressed are those of PIMCO. An investment in any PIMCO managed fund entails a high degree of risk and investors could lose all or a portion of their investment. Refer to Appendix for additional investment strategy and risk information.

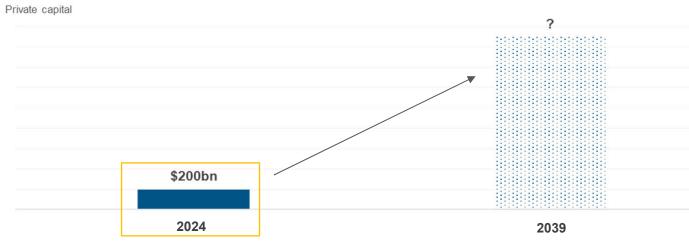
## ΡΙΜΟΟ

# Early innings: Asset-based lending markets have room to grow

# Private capital State s Capital State

#### Corporate (non-IG) financing market is \$3tn+

#### Asset-based finance market is \$20tn+



# Late stages of private capital formation

- Increased competition among lenders
- Covenant degradation
- Spread compression with continued convergence of private and public markets

# Early innings of private capital formation

- Fewer lenders with high barriers to entry
- Structural security through contractual covenants and performance tests
- Elevated spreads benefiting from illiquidity and complexity premia

As of 31 March 2024. Source: PIMCO, Citi, Oliver Wyman

The views and expectations expressed are those of PIMCO. Statements concerning financial market trends are based on current market conditions, which will fluctuate. Refer to Appendix for additional forecast, outlook and risk information.



# Summary



Cautious optimism for public sector defined benefit plans

Noteworthy recovery from 2022 drawdown



Soft landing is base case, but risks remain

The Fed and other central banks have room to adjust rates Asset class repricing creates relative value

3

Opportunity to align strategic allocations with lower volatility strategies



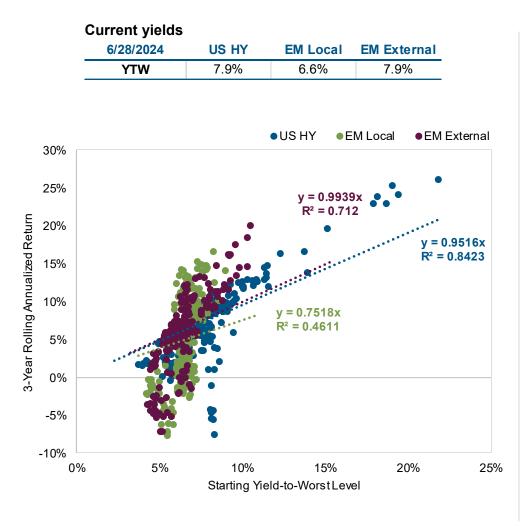
## **Diversification critical**

Asymmetries across economies and markets merit a diversified approach



# **Current equity yields favor EM over DM**

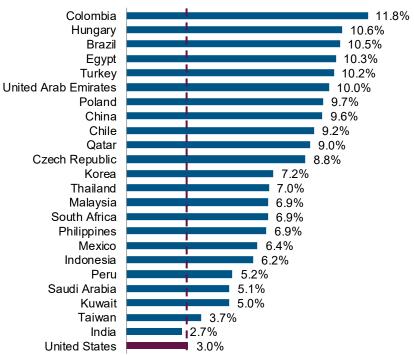
## EM equity and debt returns over the next 12 months screen attractive



#### Regression of future realized return on current earnings yield

Market	<b>Regression coefficient*</b>
EM composite (1987-)	0.76
DM composite (1987-)	1.05
DM composite (1967-)	0.94
United States (1967-)	0.97

#### **Cyclically-Adjusted Earnings Yield**



\*Coefficients are estimated from the regression  $r_t^{(10)} = \beta \cdot ey_t + \epsilon_t$  where  $ey_t$  is the earnings yield and  $r_t^{(10)}$  are annualized future real returns (in USD, adjusted for US inflation) over the following 10 years, observed on a quarterly basis. The DM and EM composite series are based on market-cap weighted aggregates of individual country-level earnings yields and real returns. The underlying sample extend as far as the data is available; Dec. 1987 to Dec. 2012 for EM and Dec. 1967 to Dec. 2012 for DM. Refer to Appendix for additional index, investment strategy, outlook, risk and yield to worst information.

## ΡΙΜΟΟ

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#### MODELS

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#### OUTLOOK

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CMR2024-0930-3901250

Morgan Stanley

INVESTMENT MANAGEMENT



# **Mesa West Capital**

SJCERA Roundtable

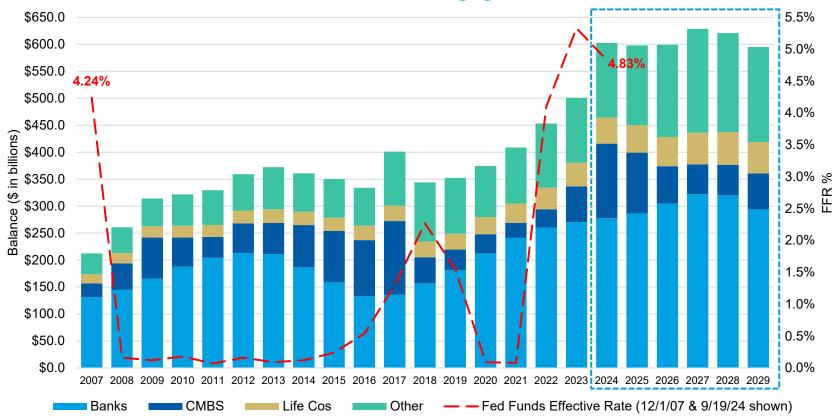
October 2024





# **U.S. CRE Debt Market is Large and Diverse**

\$3.6T maturing through '29 while Fed Funds Rate (FFR) exceeds pre-GFC levels



### **Total Commercial Mortgage Maturities**

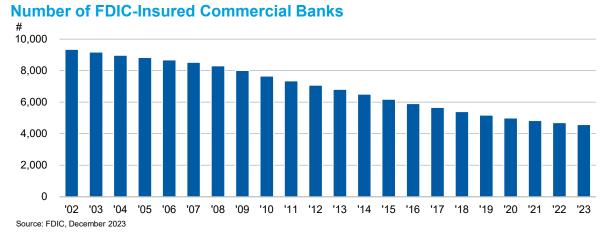
Sources: Commercial mortgage maturities data from Trepp (March 2024). Federal Funds Effective Rate data from Board of Governors of the Federal Reserve System (September 2024). The opinions expressed herein are those of the Mesa West team as of the date of the presentation and are subject to change at any time due to changes in market or economic conditions. Readers should be aware that forward-looking statements, and statements regarding the Mesa West team's assessment of the market are by their nature inherently uncertain insofar as actual realized returns or other projected results can change quickly based on, among other things, unexpected market movements, changes in interest rates, legislative or regulatory developments, acts of God, and other developments. There can be no assurance that any growth trends will continue. Past performance is not indicative of future results.



# **Supply of Bank Capital Diminishing**

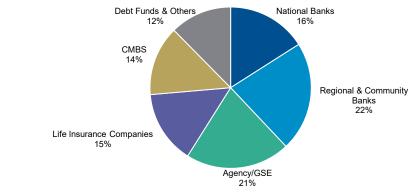
## Decreasing debt capital supply is further accelerated by regional bank crisis

- Traditional lenders (banks and life insurance companies) are only selectively lending and likely to be further constrained given regional bank crisis
- Debt capital markets for CMBS reduced and uneven, with 2023 US issuance volume down 44% from 2022
- Fannie Mae and Freddie Mac continue to be subject to strict lending caps
- Debt funds have raised additional capital, but pre-COVID they were only a small part (~10%) of the overall originations market<sup>(1)</sup>
- We expect lending standards to continue to be more conservative in the near to medium-term



#### **Regional & Community Banks Hold Outsized Share of US CRE Debt Balance**

% of Outstanding CRE Debt Balance by Lender Type



Source: Morgan Stanley Research, MSREI Strategy, April 2024

1. Source: Mortgage Bankers Association

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San Joaquin County Employees' Retirement Association 2024 Roundtable

Kosta Karmaniolas, CFA

Head of Client Relations, Western U.S. & Canada

October 10, 2024

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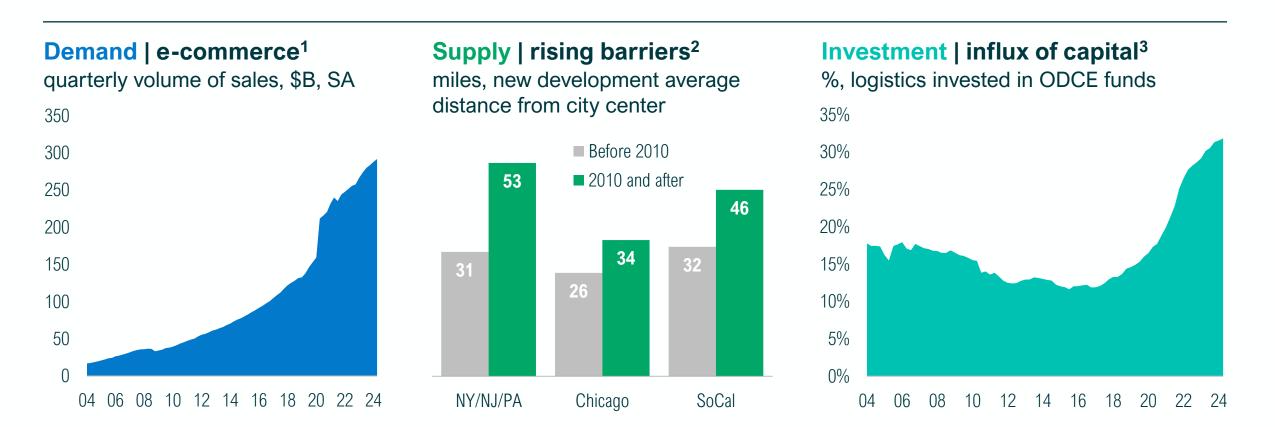
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# Logistics real estate benefited from structural trends

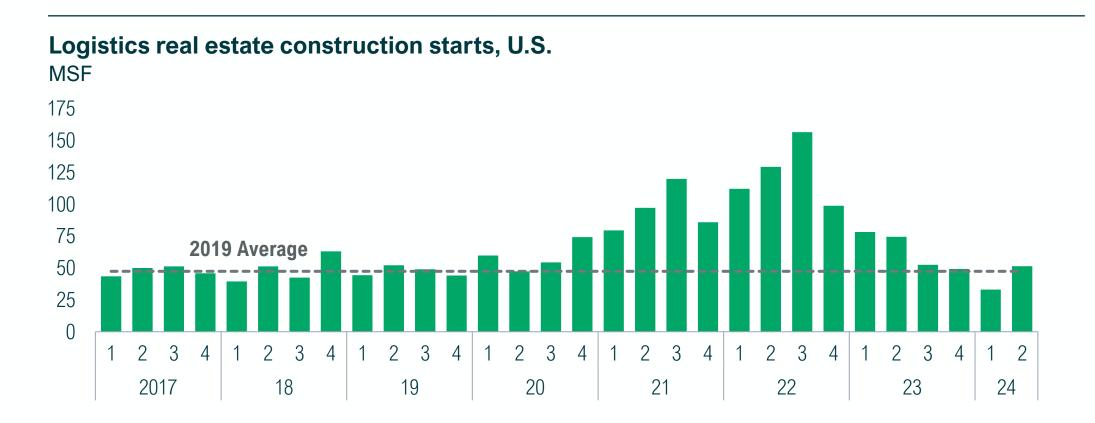
These trends spanned 3 arenas and 2+ decades



1. Source: U.S. Census Bureau

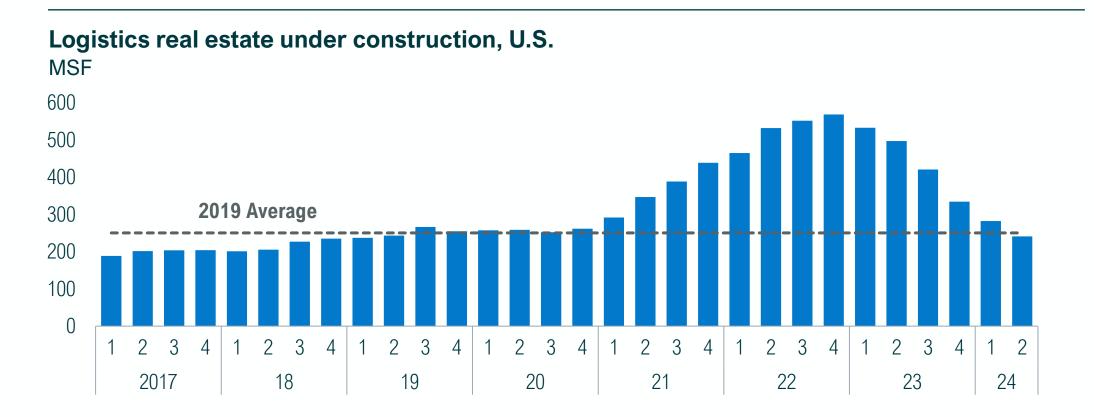
3. Source: NCRE

# Starts have more than halved



Source: Prologis Research

# Pipeline has halved



# **Gradual demand resumption**



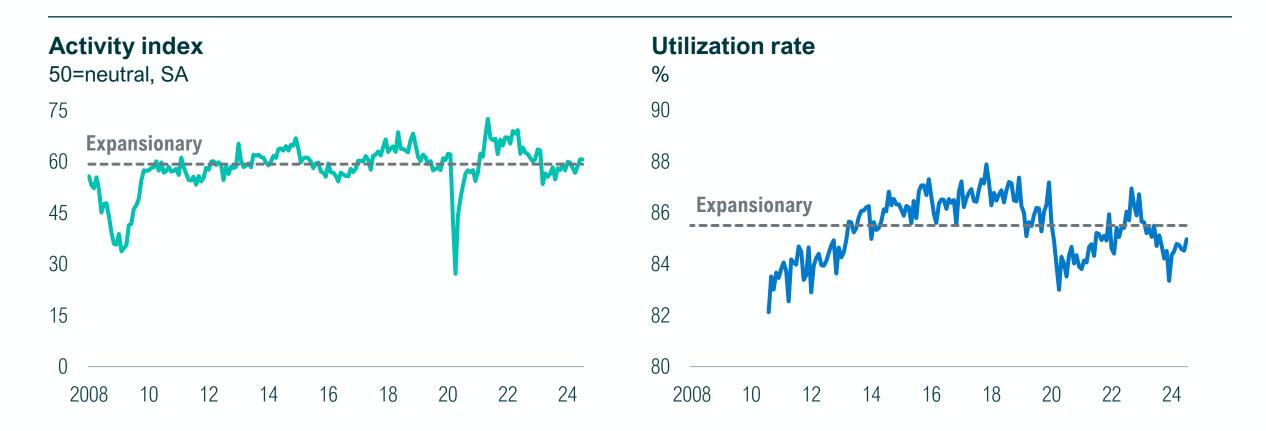
# Supply to fall back to historical norms



# Vacancy rate will peak at a low level before declining



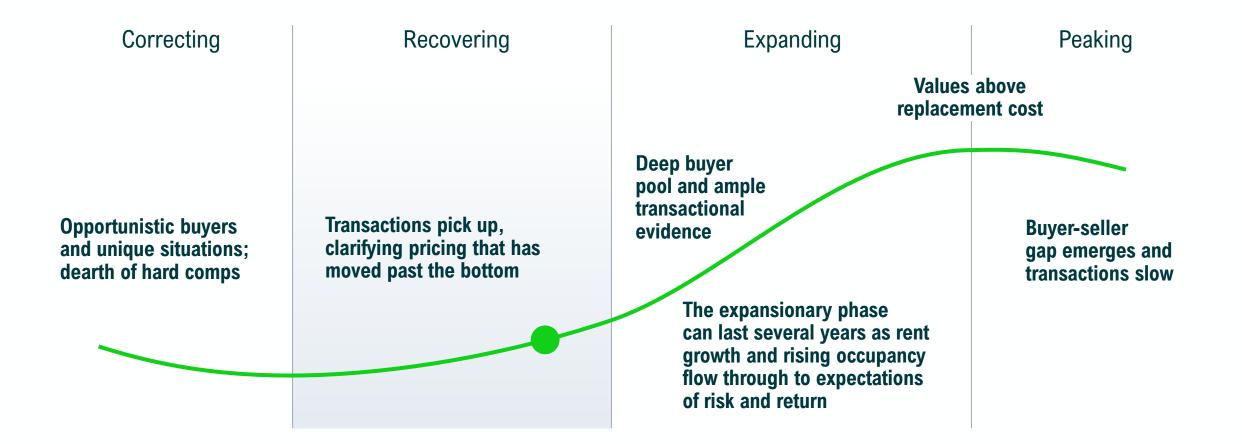
# Expansionary activity, but need to backfill grey space



# **E-commerce is re-accelerating**



# **Capital markets cycle**







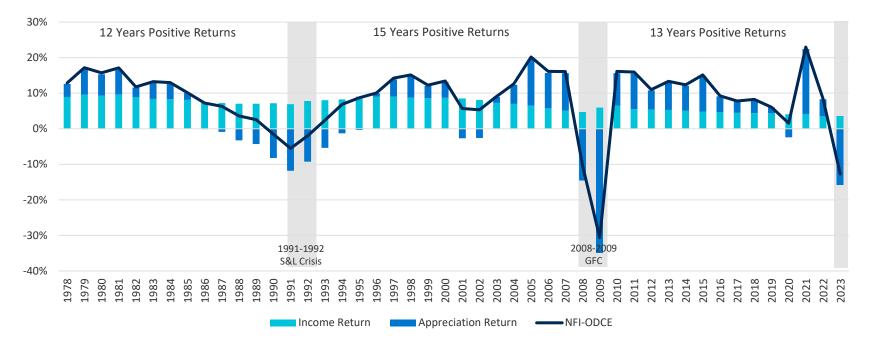
# 2024 SJCERA Investment Roundtable

Kyle Elfers- Managing Director Portfolio Management

# **NFI- ODCE Historical Performance**

#### In the past, value corrections have set the stage for extended periods of positive total returns

- The average calendar year return of NFI-ODCE<sup>1</sup> is 7.9% since its inception in 1978
- Only 6 out of 45 calendar years have seen a negative total return; excluding these 6 years, the average annual return since inception is 10.8%
- Value correction could set the stage for another positive run



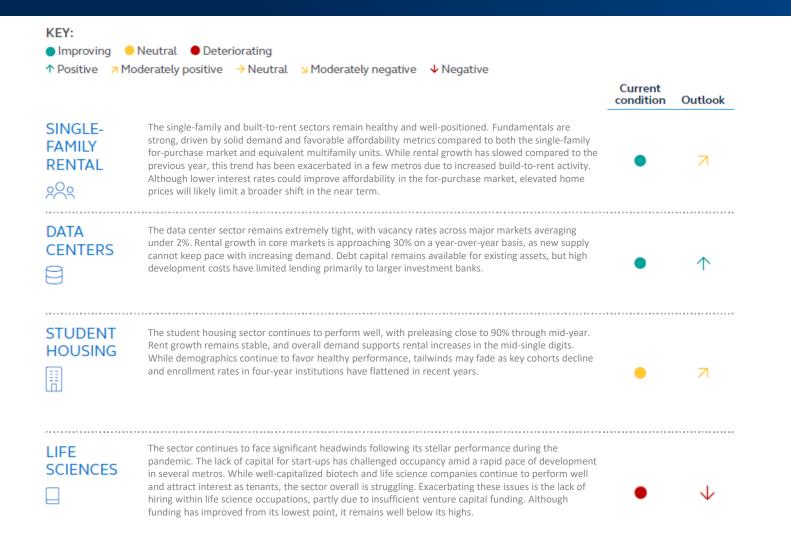
As of 30 June 2024. Source: Principal Real Estate. <sup>1</sup>NFI-ODCE Equal Weight. Past performance of the index does not guarantee future results. Performance shown does not reflect any product from Principal. Investors cannot invest directly in an index. The views expressed regarding events in 2023 that could set the stage for another positive return cycle in the NFI index are the views and opinions of Principal Real Estate and are subject to change without notice.

# Sector conditions and outlook

	eutral ● Deteriorating erately positive → Neutral Noderately negative ↓ Negative		
		Current condition	Outlook
APARTMENT	The apartment sector is beginning to see stabilization in market fundamentals. Strong demand is starting to offset supply-side issues that have troubled several Sunbelt markets. While rental trends remain flat, there are signs that the pricing pendulum may be shifting in favor of landlords. The sector continues to be a favorite among investors, with debt capital remaining available from all sources.	r 😑	7
INDUSTRIAL	The industrial sector continues to face dual headwinds of slower demand and strong new supply. However, net absorption has rebounded from its early-year decline, as both e-commerce retailers and 3PLs have increased leasing activity in the second half of the year. The sector remains well-capitalized and investment activity appears to be picking up. Higher interest rates and weaker market performance have reduced under-construction activity by more than 50% from its peak, which should help markets adjust in the near term.	, 🔴	٦
OFFICE	The most recent data suggest signs of life for office demand, though much remains to be done for a sustained recovery. Individual asset valuations are still in a corrective phase, which will take more tim to resolve. Some opportunistic investors have begun entering the market to capitalize on pricing dislocations. While in-office attendance has improved, it remains well below pre-pandemic levels, and hiring in office-using industries—a key demand driver—has been modest in the second half of 2024.		$\checkmark$
RETAIL Ç	The retail sector has outperformed on several measures and remains among the top performers in commercial real estate. Valuations appear to have stabilized, and the lack of new supply has helped maintain healthy occupancy levels. Consumer spending at brick-and-mortar stores has grown moderately, but there are concerns that household balance sheets may lead to a reduction in discretionary spending. Slower economic growth remains a risk, but neighborhoods and communities with value-oriented stores are expected to remain healthy.	•	7

#### As of 30 September 2024. Source: Principal Real Estate

# Sector conditions and outlook

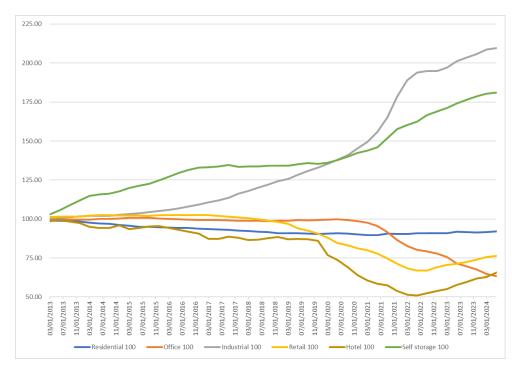


As of 30 September 2024. Source: Principal Real Estate

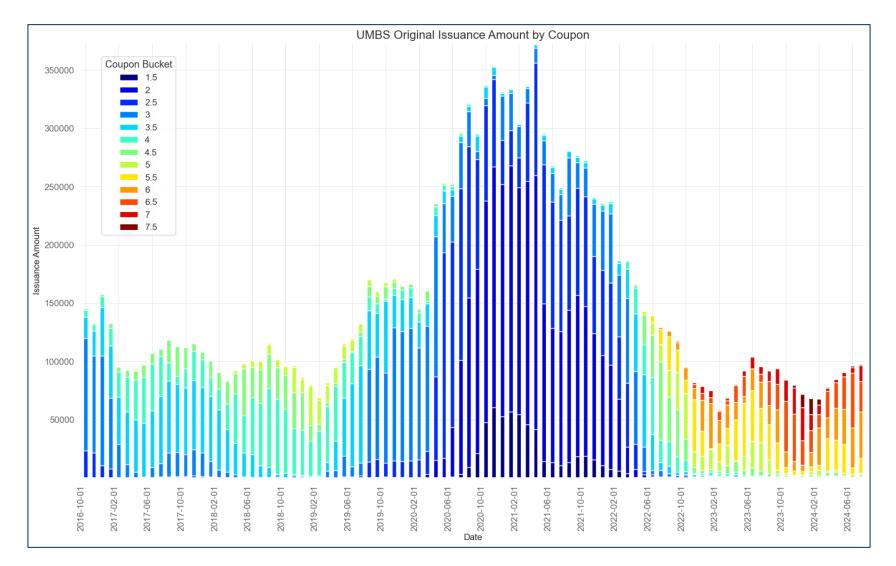
# NFI- ODCE<sup>1</sup> Historical Performance – last 46 quarters

NFL-ODCE         All           12/31/2012
$\begin{array}{c c c c c c c c c c c c c c c c c c c $
$\begin{array}{c c c c c c c c c c c c c c c c c c c $
09/30/2013         2.89%         2.77%         2.70%         3.30%         2.97%         1.84%         5.90%           12/31/2013         2.62%         2.32%         2.47%         3.32%         2.67%         1.79%         5.43%           03/31/2014         2.36%         1.66%         2.45%         2.56%         2.97%         -0.08%         5.01%           06/30/2014         2.66%         2.02%         3.06%         2.74%         2.95%         1.78%         3.53%           09/30/2014         2.83%         2.73%         2.91%         2.74%         2.95%         1.78%         3.53%           09/30/2014         2.83%         2.73%         2.91%         2.74%         2.84%         2.89%         3.18%           12/31/2014         3.04%         2.29%         3.34%         3.70%         2.80%         4.69%         4.23%           03/31/2015         3.16%         2.50%         3.46%         3.72%         3.12%         0.86%         5.02%           06/30/2015         3.14%         2.48%         3.31%         3.60%         3.29%         3.02%         4.43%           09/30/2015         3.31%         3.25%         3.19%         3.29%         3.02%         4.31% </td
12/31/2013         2.62%         2.32%         2.47%         3.32%         2.67%         1.79%         5.43%           03/31/2014         2.36%         1.66%         2.45%         2.56%         2.97%         -0.08%         5.01%           06/30/2014         2.66%         2.02%         3.06%         2.74%         2.95%         1.78%         3.53%           09/30/2014         2.83%         2.73%         2.91%         2.74%         2.84%         2.89%         3.18%           12/31/2014         3.04%         2.29%         3.34%         3.70%         2.80%         4.69%         4.23%           03/31/2015         3.16%         2.50%         3.46%         3.72%         3.12%         0.86%         5.22%           06/30/2015         3.14%         2.48%         3.31%         3.60%         3.29%         3.72%         4.46%           09/30/2015         3.13%         3.25%         3.19%         3.29%         3.02%         4.31%         4.22%           12/31/2015         2.89%         2.69%         2.44%         3.58%         3.37%         3.15%         4.63%           03/31/2016         2.12%         1.85%         1.99%         2.90%         2.11%         0.88% </td
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06/30/2015         3.14%         2.48%         3.31%         3.60%         3.29%         3.72%         4.46%           09/30/2015         3.31%         3.25%         3.19%         3.92%         3.02%         4.31%         4.22%           12/31/2015         2.89%         2.69%         2.44%         3.58%         3.37%         3.15%         4.63%           03/31/2016         2.12%         1.85%         1.99%         2.90%         2.11%         0.88%         4.11%
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06/30/2024 -0.09% 0.43% -2.49% 0.45% 0.97% 4.66% 0.33%

Last 46 quarters (12/31/2012 -6/30/2024)			
Sector	# qtrs outperf	<u>% qtrs outperf</u>	
	10	21.7%	
	15	32.6%	
	44	95.7%	
	19	41.3%	
	20	43.5%	
	44	95.7%	

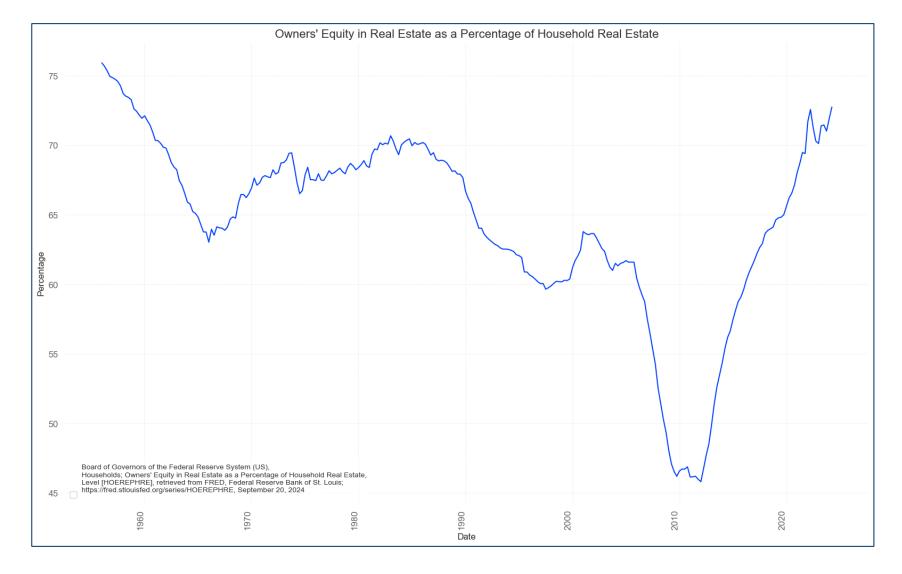


# MT LUCAS



### HOUSEHOLD EQUITY IS AT RECORD HIGHS

# MT LUCAS



# Neuberger Berman – 2024 SJCERA Roundtable

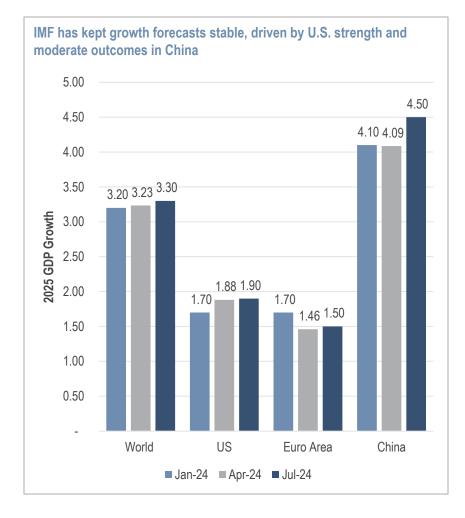
October 2024

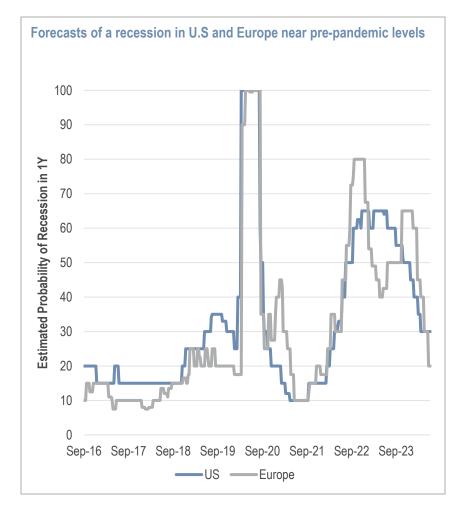
Global Growth: Moving on from Post-GFC / Post-Covid Dynamics	<ul> <li>Expect slowing growth and moderating inflation in 2H:24</li> <li>With reduced central bank intervention, growth risk to be more two-way and macro will drive outcomes</li> <li>Expect more frequent and shorter business cycles, higher real rates and the return of term premium</li> </ul>
Monetary Policy: The Path is Clear, The Timing Is Now Set	<ul> <li>Rate cuts in EU started, the timing for Fed adjustment of policy rates is now set</li> <li>The impact of higher rates is being felt by economies; the longer central banks stay put, the greater the risk of a policy mistake</li> </ul>
Interest Rates: Reduced Volatility, Increased Dispersion	<ul> <li>Rate volatility should move lower but is not likely to be low; expect greater regional dispersion given divergence in economic performance</li> <li>Maintain focus on short and intermediate maturities given curve shape and debt sustainability risks</li> </ul>
Credit: Emphasis on Selectivity	<ul> <li>Though corporate spreads are tight relative to history, all-in yields are attractive</li> <li>Up-in-quality, defendable balance sheet credits are desirable</li> </ul>

Source: Neuberger Berman views. As of September 16, 2024.

Information is as of the date indicated and subject to change without notice. For illustrative and discussion purposes only. Nothing herein constitutes a prediction or projection of future events or future market behavior. This material is intended as a broad overview of the Portfolio Manager's views and is subject to change without notice. Portfolio Manager's views may differ from that of other portfolio managers as well as the views of the firm. Nothing herein constitutes investment, legal, accounting or tax advice, or a recommendation to buy, sell or hold a security. Due to a variety of factors, actual events or market behavior may differ significantly from any views expressed.

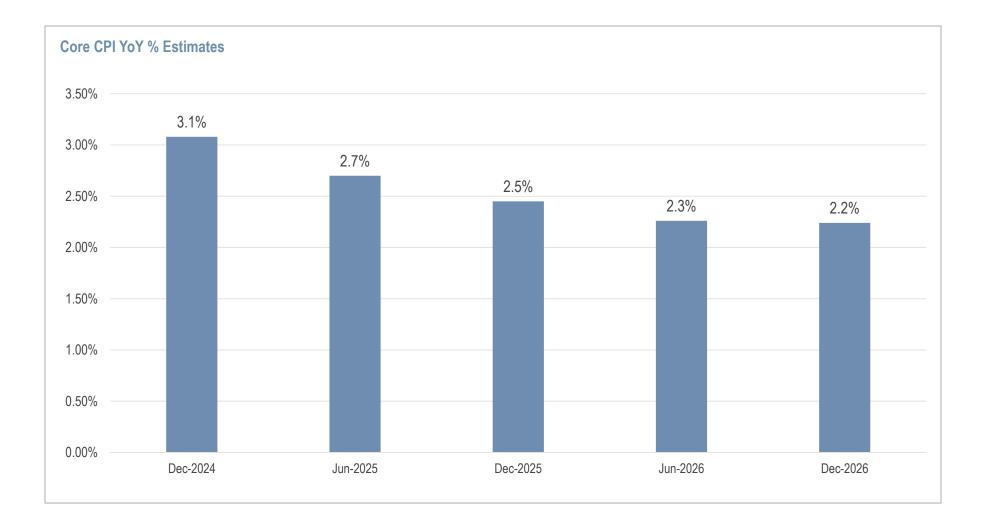
### Global Growth Risk Skewed to the Downside, the Market is Complacent on Risks





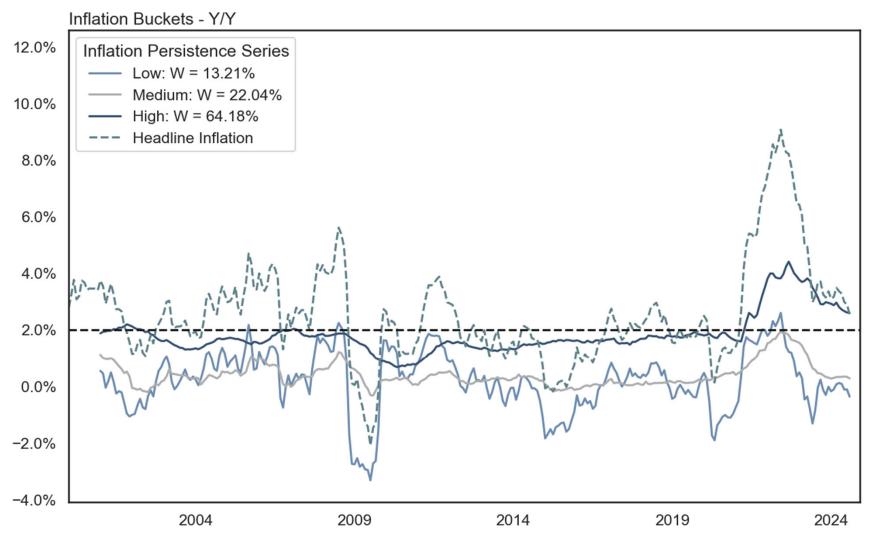
## Estimated Trajectory for U.S. Core Inflation

Expect Core CPI to continue to decline towards 2.5% by end-2025

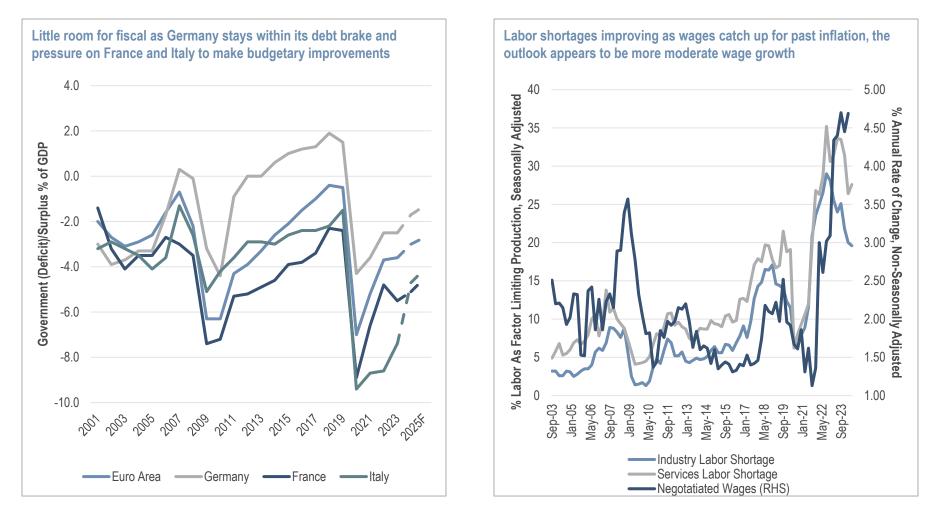


## Measuring Inflation Persistence

Disinflation starting to show in high persistence components

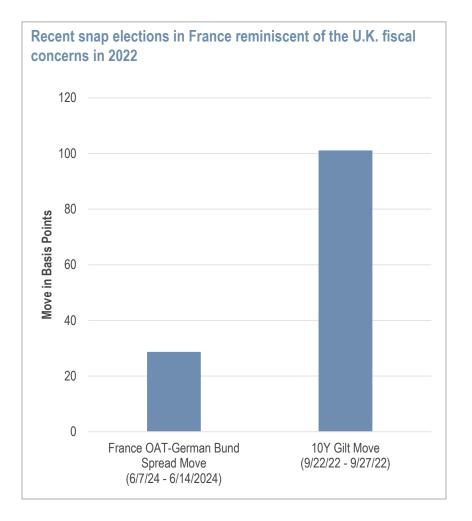


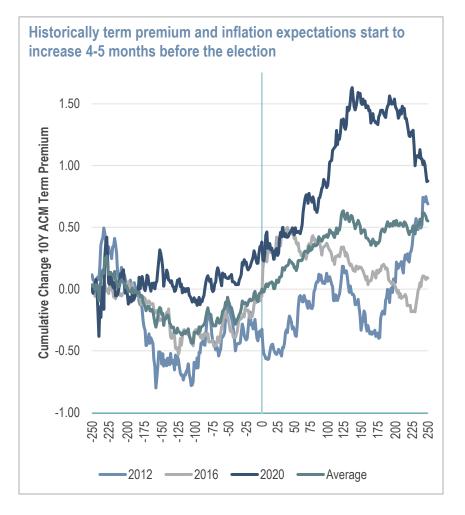
Source: BLS, NB Calculations



<sup>1</sup>GDP in 2023 was +0.5%. ECB June Staff Forecasts had 2024 and 2025 growth at +0.9% and +1.4% respectively IMF April 2024 WEO at 0.8%/1.5% and OECD May 2024 Economic Outlook at +0.7/1.5% Source: ECB, IMF, OECD for forecasts. Eurostat for historical deficit/GDP numbers as of 2023. Forecasts from Bloomberg as of 9 July 2024. Labor as a factor limiting growth from European Commission as of 2Q24 and Negotiated wages from Bloomberg, as of 1Q24.

### The Election Cycle and Fiscal Outlook Are Having An Impact on Bond Markets

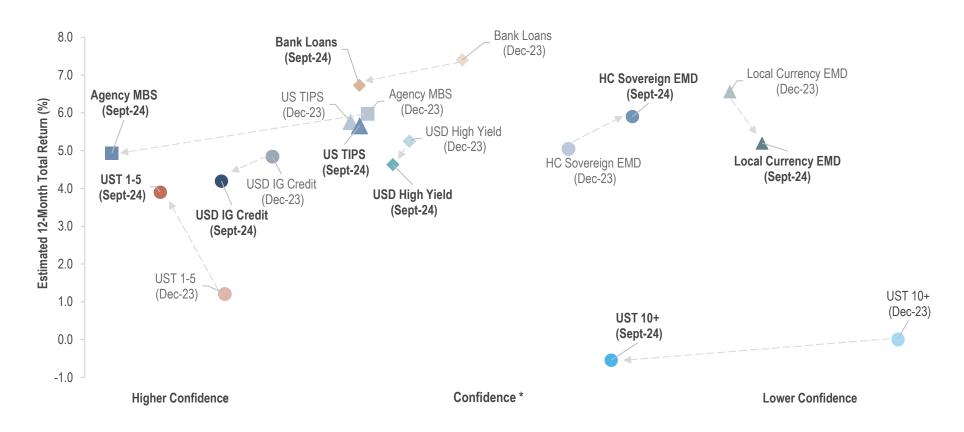




Source: Bloomberg.

### Sector Estimated Returns (Exclusive of Rate Assumptions for Credit Sectors)

As of September 2024



\*Confidence quantifies the confidence of the estimated return by measuring return standard deviation across states of the world. A wider dispersion of the states of the world, represented by a larger standard deviation, indicates a lower degree of confidence, or a higher degree of uncertainty.

As of September 15, 2024. Neuberger Berman investment views are formulated by our specialty fixed income teams. For a variety of fixed income sectors we identify a range of outcomes that either may occur or alternatively be anticipated and then priced into the market. For each sector we formulate an investment view based on proprietary fundamental research and quantitative analysis which are used to project estimated returns and a confidence level of the return expectation. Each sector team will establish an independent view based on internal research, and a level of confidence in the outlook. The sector view is formulated by identifying various states of the economy and market (i.e. outcomes) estimated typically over a 12-month horizon. Each state or outcome is probability weighted to determine the overall sector view is formulated asset class return views are based upon certain assumptions, including the above assumed spread to treasury and expected yield information. If actual spread to treasury and yield data differs from the assumed data above, there is a risk that the modeled asset class return views alike will differ materially from actual asset class return forecast May Not Materialize. The estimated returns contained herein are being shown to illustrate the investment decision-making process and are not intended to provide any guarantee or assurance about the future returns of any security, asset class or portfolio. Projections or other forward-looking statements regarding future events, targets or expectations are only current as of the date indicated. There is no assurance that such events or projections will fucure and may be significantly different than that shown here. The information, including statements concerning financial market trends, is based on current market conditions, which will fluctuate and may be superseded by subsequent market events or for other reasons. Please

### Additional Disclosures (continued)

#### NEUBERGER BERMAN FIXED INCOME SECTOR VIEWS AND RETURN ESTIMATES

Return Estimates May Not Materialize. Neuberger Berman investment views and estimates are formulated by our specialty fixed income teams. For a variety of fixed income sectors we identify a range of outcomes that either may occur or alternatively be anticipated and then priced into the market. For each sector we formulate an investment view based on proprietary fundamental research and quantitative analysis which are used to project return estimates and a confidence level associated with the return outlook. Each sector team will establish an independent view based on internal research, and a level of confidence in the outlook. The sector view is formulated by identifying various states of the economy and market (i.e. outcomes) estimation typically over a 12-month horizon. Each state or outcome is probability weighted to determine the overall sector view. View Uncertainty quantifies the confidence of the return estimate by measuring return standard deviation across the "states of the world". A wider dispersion of the states of the world, represented by a larger standard deviation, indicates a lower degree of confidence, or, a higher degree of uncertainty. The reassessment of sector views is ongoing and formally updated at least monthly. Sector views should not be construed as research or investment advice and do not constitute a recommendation to buy, sell or hold securities in any sector.

The return estimates contained herein are being shown to illustrate the investment decision-making process and are not intended to provide any predictions or guarantee about the future returns of any security, asset class or portfolio. Projections or other forward-looking statements regarding future events, targets or estimations/expectations are only current as of the date indicated. There is no assurance that such events or projections will occur, and may be significantly different than that shown here. The information in this presentation, including statements concerning financial market trends, is based on current market conditions, which will fluctuate and may be superseded by subsequent market events or for other reasons.

The return estimates presented represent approximate mid-points within a range of targeted yields, spreads and returns and are presented only as an example of how Neuberger Berman may construct a portfolio based on its views of the credit markets and sub-markets. The returns presented are an economic prediction and are the views of the portfolio manager as of the date hereof and are subject to change. Return estimates are based on qualitative and quantitative analysis of historical and current information. There is no assurance that the returns presented will be realized or that an investment strategy will be successful. Investors should keep in mind that markets are volatile and unpredictable. There are no guarantees that the historical performance of an investment, portfolio, or asset class will have a direct correlation with its future performance. Generally, our 12-month and 24-month views and estimates are an input in our asset allocation decisions.

Neuberger Berman believes the return estimates set forth herein is reasonable based on a combination of factors, including the investment team's general experience and assessment of prevailing market conditions and investment opportunities. There are, however, numerous assumptions that factor into the return estimates that may not be consistent with future market conditions and that may significantly affect actual investment results. Such assumptions include, but are not limited to, 1) current monetary policy, inflation estimates and other fundamental and technical factors determine interest rate levels in the credit markets, 2) historical data and trends in the fixed income asset classes presented and 3) anticipated interest rate movements. Neuberger Berman does not make any representation as to the reasonableness of the assumptions or that all the assumptions used in calculating the return estimates have been stated or fully considered. Neuberger Berman's ability to achieve investment results consistently, in the aggregate or with regard to any particular fixed income sector, with the returns set forth herein depends significantly on a number of factors in addition to the accuracy of its assumptions. These include Neuberger Berman's ability to identify a sufficient number and mix of suitable investments. Changes in the assumptions may have a material impact on the targeted returns presented. All data is shown before fees, transaction costs and taxes and does not account for the effects of inflation. Management fees, transaction costs and potential expenses are not considered and would reduce returns. Actual results experienced by clients may vary significantly from the illustrations shown.

Estimated Return Forecast May Not Materialize. The estimated returns contained herein are being shown to illustrate the investment decision-making process and are not intended to provide any guarantee or assurance about the future returns of any security, asset class or portfolio. Projections or other forward-looking statements regarding future events, targets or expectations are only current as of the date indicated. There is no assurance that such events or projections will occur, and may be significantly different than that shown here. The information in this presentation, including statements concerning financial market trends, is based on current market conditions, which will fluctuate and may be superseded by subsequent market events or for other reasons.

### Additional Disclosures (continued)

#### NEUBERGER BERMAN FIXED INCOME SECTOR VIEWS AND RETURN ESTIMATES (CONTINUED)

Neuberger Berman investment views are formulated by our specialty fixed income teams. For a variety of fixed income sectors we identify a range of outcomes that either may occur or alternatively be anticipated and then priced into the market. For each sector we formulate an investment view based on proprietary fundamental research and quantitative analysis which are used to project estimated returns and a confidence level of the return expectation. Each sector team will establish an independent view based on internal research, and a level of confidence in the outlook. The sector view is formulated by identifying various states of the economy and market (i.e. outcomes) estimated typically over a 12-month horizon. Each state or outcome is probability weighted to determine the overall sector view. The reassessment of sector views is ongoing and formally updated at least monthly.

#### NB Relative Value Asset Allocation process\* and definitions

NB's relative value asset allocation process is systematic and proprietary by design. The process entails sector teams defining and probability weighting different scenarios that, in their view, will dictate 12 month forward looking returns for their sector. The output of this process is two-fold: (1) probability weighted return assumptions by sector and (2) a measure of confidence in this estimated return.

The following definitions are used in the presentation of our NB Relative Value Asset Allocation process:

Spread reflects the pricing as of the applicable date being analyzed as sourced from Bloomberg and typically based on market indices.

Probability of State Occurring reflects the team's subjective views on the probability of each potential outcome (or "state") occurring.

Yield Advantage is the estimate for income earned relative to the benchmark.

View Uncertainty quantifies the confidence of the estimated return by measuring return standard deviation across states of the world. A wider dispersion of the states of the world, represented by a larger standard deviation, indicates a lower degree of confidence, or, a higher degree of uncertainty.

Past performance is not indicative of future results.

### Disclosure (continued)

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# Annual 2024 SJCERA Roundtable

Inflation & Stagflation

### **PRESENTED BY:**

Matthew Buxton Director of Public Fund Relationship Management

Matthew Novak, CFA Sovereign Analyst

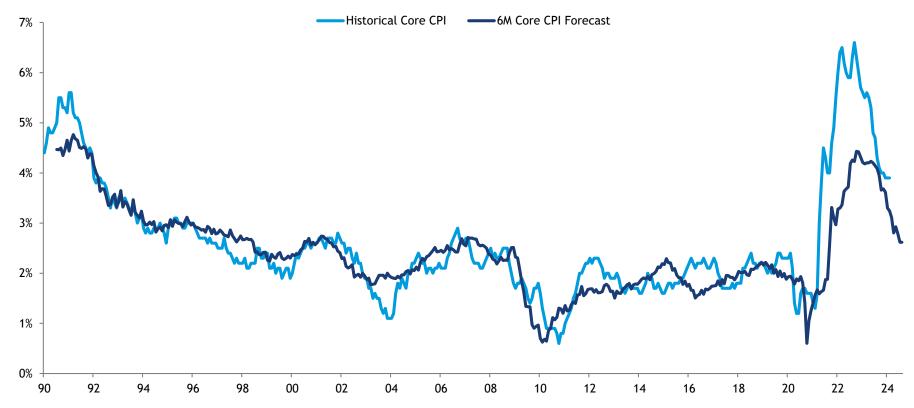


LOOMIS SAYLES

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# we believe inflation should continue drifting lower

- The current forecast from our model suggests Core CPI can fall to 2.61% year-over-year by the March 2025 reading.
- This represents a significant decline from the current core inflation print of 3.2% year-over-year.



#### INFLATION IMPULSE INDEX

Source: Loomis Sayles, as of 9/11/2024.

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### LOOMIS SAYLES

# we believe inflation will head lower

### OUR CORE INFLATION MODEL UTILIZES 21 VARIABLES BUCKETED INTO SIX BLOCKS

The level or year over year change of economic and financial market variables within each block help us analyze where core CPI is likely headed over the next six months.

	WEIGHT	CURRENT VALUE Z-SCORE	6 MONTH CORE CPI FORECAST
INFLATION IMPULSE INDEX		0.29	2.67
Labor Related Block	10%	0.51	0.06
Inflation Expectations Block	35%	0.71	0.29
<b>Global Factors Block</b>	15%	-0.81	-0.14
Capacity Block	10%	0.12	0.01
Commodities Block	10%	-0.93	-0.11
Housing Block	20%	0.96	0.22
Intercept			2.34

Source: Loomis Sayles, as of 9/11/2024.

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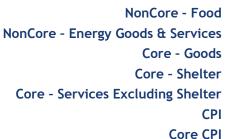
Charts above are comprised of standardized indices of the underlying data for each block. The specific variables are listed on the following slide. For the first block "Labor", would be comprised of the Unit labor costs, Atlanta wage tracker, unemployment gap, JOLTS Openings, employment to population ratio, and Unemployment to JOLTS openings. A similar pattern works for the other "Blocks".



# **CPI** inflation

### Our View:

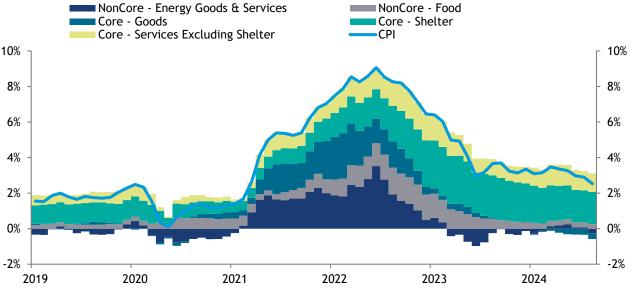
- Shelter inflation is a large • component of the CPI Index and an even larger slice of the Core CPI index.
- Shelter inflation continues to • prove sticky, which is keeping CPI indices elevated.
- Outright deflation can be seen in • Energy and Goods prices.



### **CPI INFLATION SCORECARD**

WEIGHT	Y/Y %	3M/3M % Ann	M/M % Ann
13.4%	2.1%	1.3%	1.4%
6.8%	-4.0%	-10.6%	-8.1%
18.4%	-1 <b>.9</b> %	-3.7%	-1.8%
36.5%	5.2%	4.1%	5.5%
24.8%	4.5%	2.1%	3.6%
100%	2.5%	1.0%	<b>2.9</b> %
79.8%	3.2%	1.8%	3.1%

### HEADLINE CPI DECOMPOSITION



Source: Loomis Sayles, US Bureau of Labor Statistics, as of 9/11/2024.

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# PCE inflation

### Our View:

- Core PCE is more closely linked • to the goods and services consumers actually purchase.
- The Federal Reserve (Fed)'s ٠ preferred measures of inflation come from the PCE report.
- A smaller shelter weighting in • Core PCE is driving readings lower than what is seen in Core CPI.
- Year-over-Year inflation still appears high but if you annualize recent month-over-month changes you can see inflation close to the Fed's target.

NonCore - Food	
NonCore - Energy Goods & Services	
Core - Goods	
Core - Shelter	
Core - Services Excluding Shelter	
CPI	
Core CPI	

### PCE INFLATION SCORECARD

WEIGHT	Y/Y %	3M/3M % Ann	M/M % Ann
7.6%	1.4%	0.2%	0.1%
4.0%	1.9%	-11.8%	-6.2%
22.4%	0.0%	-2.2%	-0.9%
15.5%	5.3%	4.5%	<b>4.9</b> %
50.5%	3.3%	2.4%	2.3%
100%	2.5%	1.2%	2.1%
88.4%	2.6%	1.8%	2.3%

#### NonCore - Energy Goods & Services NonCore - Food Core - Goods Core - Shelter Core - Services Excluding Shelter PCE 8% 7% 6% 5% 4% 3% 2% 1% 0% -1% -2% -2% 2020 2021 2019 2022 2023 2024

**HEADLINE PCE DECOMPOSITION** 

Source: Loomis Sayles, US Bureau of Labor Statistics, as of 9/11/2024.

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8%

7%

6%

5%

4%

3%

2%

1%

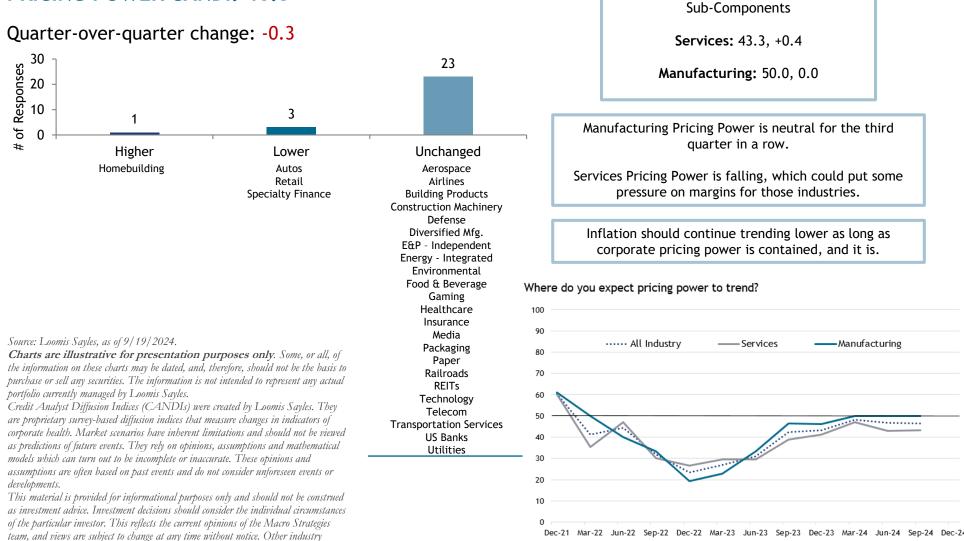
0%

-1%



# where do we expect pricing power to trend?

### **PRICING POWER CANDI: 46.3**





analysts and investment personnel may have different views and opinions.

PRICING POWER

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